

UC Investments

TO MEMBERS OF THE INVESTMENTS COMMITTEE:

DISCUSSION ITEM

For Meeting of November 19, 2025

REVIEW OF FIRST QUARTER 2025–26 FISCAL YEAR PERFORMANCE FOR UC RETIREMENT, ENDOWMENT, AND WORKING CAPITAL ASSETS

EXECUTIVE SUMMARY

The University of California’s investment assets under management ended the first quarter of the 202526 fiscal year at \$208.8 billion (September 30, 2025), a \$10.8 billion increase over the previous fiscal year and a \$22 billion increase since the beginning of calendar year 2025.

Since the appointment of Chief Investment Officer Jagdeep Singh Bachher on March 31, 2014, the value of the University’s investment assets has grown by \$116 billion.

As of October 31, 2025, total UC Investments assets stood at \$211 billion.

UC Investments manages the University’s retirement, endowment, and working capital assets. Its six financial products support UC’s 300,000 students, 73,800 faculty members and other academics, 192,400 staff, more than 80,475 retirees, and the ten UC campuses and six academic health centers.

The UC Endowment

As of September 30, 2025, the UC endowment, which includes the **General Endowment Pool** and the **Blue and Gold Endowment Pool**, stood at \$32.3 billion, up from \$31.1 billion in the prior fiscal year, an increase of \$1.2 billion. For calendar year 2025, the UC endowment stands at \$32.3 billion, up from \$30.2 billion in 2024, an increase of \$2.1 billion.

UC General Endowment Pool

UC’s investment office has been investing the General Endowment Pool for 94 years.

Over the past eleven years, the endowment has more than tripled in value—growing from \$7.9 billion (March 31, 2014) to \$32.3 billion (September 30, 2025)—and paid out \$5.2 billion to benefit UC students, faculty, and various academic programs.

November 19, 2025

The **General Endowment Pool** stood at \$24.7 billion as of September 30, 2025, up from \$24.1 billion in the prior fiscal year, an increase of \$600 million. For the calendar year, the General Endowment Pool stood at \$24.7 billion, up from \$23.4 billion in 2024, an increase of \$1.3 billion.

The General Endowment Pool's 30-year annualized net return was 8.7 percent, the 20-year return was eight percent, the ten-year return was 9.7 percent, the five-year return was 10.7 percent, and the one-year net return was 12.6 percent.

The UC Blue and Gold Endowment Pool

The **Blue and Gold Endowment Pool**, which launched on March 31, 2019 with \$250 million, stood at \$7.6 billion as of September 30, 2025, up from \$7 billion in the prior fiscal year, an increase of \$0.6 billion.

For the calendar year 2025, the Blue and Gold Endowment Pool stands at \$7.6 billion, up from \$6.8 billion in 2024, an increase of \$0.8 billion.

The Blue and Gold Endowment Pool's five-year net return was 11.2 percent, three-year return was 20.1 percent, and the one-year net return was 16.4 percent.

The size of the increase was due largely to campuses investing funds from working capital portfolios to take advantage of the Blue and Gold Endowment Pool's higher returns and near instant liquidity.

For five years running, the Blue and Gold Endowment has had the highest performance of all the University's financial products. To increase campuses' liquidity during the COVID-19 pandemic, all assets of the Blue and Gold Endowment Pool were withdrawn in April 2020. The pool, which is 100 percent passive and extremely low-cost to manage, was re-launched on March 31, 2021 with \$200 million.

UC Retirement

UC's retirement assets, which include the **pension** and the **Retirement Savings Program**, currently stand at \$163.1 billion, having grown from \$71.9 billion in 2014.

For the calendar year, total retirement assets stand at \$163.1 billion, up from \$144.3 billion in 2024, an increase of \$18.8 billion.

UC Pension

UC Investments has been investing the **pension** for 66 years.

The pension has 299,407 members, 55 percent of whom are currently active.

November 19, 2025

The UC pension stood at \$116.2 billion as of September 30, 2025, up from \$110.5 billion in the prior fiscal year, an increase of \$5.7 billion. For the calendar year, the pension stands at \$116.2 billion, up from \$103.2 billion in 2024, an increase of \$13 billion.

Over those eleven years, the value of the pension assets increased by 123 percent, from \$49.9 billion (March 31, 2014) to \$116.2 billion (September 30, 2025).

Even with a relatively high discount rate of 6.75 percent, today the pension is 90 percent funded on a market value basis and 85 percent on an actuarial basis. Despite not having had the benefit of state funding, UC's pension is the best funded of the three state plans.

The 30-year annualized net return was 8.1 percent, the 20-year return was 7.2 percent, the ten-year return was nine percent, the five-year return was 10.1 percent, and the one-year net return was 13.6 percent.

UC Retirement Savings

The **UC Retirement Saving Program** is the second largest public defined contribution program in the nation behind the federal government.

The Retirement Savings Program has added 61,000 participants since 2014, a 20 percent increase from 301,000 to 362,000 today.

The UC Retirement Savings Program stood at \$46.9 billion as of September 30, 2025, up from \$43.9 billion the prior fiscal year. It had been \$19.8 billion in 2014.

In keeping with "Less is More," the first of the ten pillars of the UC Investments Way, over that same eleven year period, the number of investment funds in the program was reduced from 75 to 16, and the management fee to participants dropped by 64 percent to today's 0.05 percent, the lowest in the United States of America.

As of July 1, 2024, all 362,000 Retirement Savings Program participants have the same opportunity to invest in the Blue and Gold Endowment Pool in which the University itself invests.

UC Working Capital

The **UC Working Capital Pool**, which comprises the **Total Return Investment Pool** and the **Short-Term Investment Pool**, stood at a combined \$13.4 billion as of September 30, 2025, up from \$12.5 billion in the prior fiscal year, an increase of \$0.9 billion.

For the calendar year 2025, the Working Capital Pool stands at \$13.4 billion, up from \$12.2 billion in 2024, an increase of \$1.2 billion. The relatively lower balances in these pools reflect the fact that campuses have moved their assets to other UC financial products, such as the higher-returning Blue and Gold Endowment Pool.

November 19, 2025

The **Total Return Investment Pool** stood at \$9.9 billion as of September 30, 2025, up from \$9.8 billion in the fiscal year, an increase of \$0.1 billion. For the calendar year 2025, the Total Return Investment Pool stands at \$9.9 billion, up from \$9.2 billion in 2024, an increase of \$700 million.

The 15-year annualized net return was 6.7 percent, the ten-year return was 6.8 percent, the five-year return was 7.5 percent, and the one-year net return was 9.9 percent.

The **Short Term Investment Pool** stood at \$3.5 billion as of September 30, 2025, up from \$2.7 billion in the prior fiscal year, an increase of \$800 million. For the calendar year 2025, the Short Term Investment Pool stands at \$3.5 billion, up from \$3 billion in 2024, an increase of \$500 million.

The 30-year annualized net return was 3.5 percent, the 25-year return was 3 percent, the 20-year return was 2.7 percent, the ten-year return was 2.4 percent, the five-year return was 3.1 percent, and the one-year net return was 4.5 percent.

ATTACHMENTS

1. [Q3 2025 UC Endowment](#)
2. [Q3 2025 UC Retirement](#)
3. [Q3 2025 UC Working Capital](#)