UCLA Hospital System
Projected Financial Performance Consolidated
Statement of Revenues and Expenses
(Dollars in Millions)

	365	365	366	184	365	365	365	366	365	365	365	366	365
	FY2022 Audited	**FY2023 Audited**	**FY2024 Budget**	**FY2024 YTD Dec**	**FY2025 Projectio**	**FY2026 Projectio**	**FY2027 Projectio**	**FY2028 Projection**	**FY2029 Projection**	**FY2030 Projection**	**FY2031 Projection**	**FY2032 Projection**	**FY2033 Projection**
Operating revenue													
Net patient service revenue	$3,142	$3,523	$3,592	$1,815	$4,495	$4,786	$5,103	$5,440	$5,730	$6,262	$6,827	$7,190	$7,575
Other operating revenue	212	261	252	117	257	261	265	270	274	279	284	289	295
Total operating revenue	$3,354	$3,784	$3,845	$1,932	$4,752	$5,047	$5,368	$5,710	$6,004	$6,541	$7,111	$7,479	$7,869
Operating expenses													
Operating expenses	3,102	3,356	3,572	1,830	4,349	4,609	4,901	5,205	5,472	5,949	6,454	6,784	7,123
Depreciation	148	159	153	76	194	197	210	213	216	220	224	228	232
Total operating expenses	$3,250	$3,515	$3,725	$1,906	$4,544	$4,807	$5,110	$5,418	$5,688	$6,169	$6,678	$7,012	$7,354
Income from operations	$104	$269	$119	$25	$208	$240	$258	$292	$316	$372	$433	$467	$515
Net nonoperating revenues/(expenses)	(83)	65	(12)	51	8	(16)	(14)	(9)	(3)	4	12	19	45
Income before other changes in net position	$21	$334	$108	$77	$217	$224	$244	$283	$314	$376	$445	$486	$560
EBITDA	$223	$564	$330	$188	$491	$501	$532	$574	$607	$672	$744	$788	$847
EBITDA margin	6.6%	14.9%	8.6%	9.7%	10.3%	9.9%	9.9%	10.0%	10.1%	10.3%	10.5%	10.5%	10.8%

UCLA Hospital System
Projected Financial Performance Consolidated
Statement of Net Position
(Dollars in Millions)

	FY2022 Audited	FY2023 Audited	FY2024 Budget	FY2024 YTD Dec	FY2025 Projectio	FY2026 Projectio	FY2027 Projectio	FY2028 Projection	FY2029 Projection	FY2030 Projection	FY2031 Projection	FY2032 Projection	FY2033 Projection
Current assets													
Cash and cash equivalents	$1,886	$2,043	$2,155	$2,080	$2,144	$1,924	$2,534	$2,919	$3,210	$3,524	$3,834	$4,010	$4,230
Net patient accounts receivable	484	523	536	517	581	610	642	673	711	749	789	830	878
Other current assets	194	191	197	215	207	216	224	233	244	254	265	276	290
Total current assets	$2,563	$2,757	$2,888	$2,812	$2,932	$2,750	$3,400	$3,825	$4,164	$4,527	$4,888	$5,116	$5,397
Other assets													
Investments	89	96	102	99	106	110	115	120	125	131	136	142	148
Restricted assets:													
Deposits held for hospital construction	533	564	285	587	137	15	10	5	0	0	0	0	0
Donor funds	11	11	11	10	11	11	11	11	11	11	11	11	11
Other assets	1,186	917	916	912	915	914	913	912	911	910	909	621	620
Total other assets	$1,818	$1,588	$1,313	$1,608	$1,169	$1,050	$1,049	$1,048	$1,047	$1,051	$1,056	$774	$779
Property, plant and equipment	1,853	1,863	2,500	1,842	2,950	3,592	3,624	3,647	3,808	4,023	4,334	4,732	5,276
Total assets	$6,234	$6,209	$6,701	$6,261	$7,051	$7,391	$8,072	$8,520	$9,019	$9,601	$10,279	$10,622	$11,452
Liabilities and net assets													
Current liabilities													
Current portion long-term debt	$44	$46	$49	$44	$49	$49	$50	$51	$52	$53	$454	$60	$61
Third-party settlements, net	97	70	72	72	75	78	81	84	88	91	95	98	102
Other current liabilities	613	633	659	576	702	735	771	806	848	889	934	978	1,026
Total current liabilities	$753	$748	$779	$691	$826	$863	$902	$941	$987	$1,033	$1,482	$1,136	$1,189
Long-term debt, net of current portion	2,424	2,414	2,676	2,398	2,648	2,619	2,590	2,559	2,527	2,495	2,061	2,022	1,981
Net pension, OPEB & other noncurrent liabilities	3,599	3,512	3,869	3,690	4,248	4,646	5,063	5,501	5,961	6,444	6,950	7,482	8,041
Total liabilities	$6,776	$6,675	$7,325	$6,780	$7,722	$8,128	$8,555	$9,001	$9,475	$9,971	$10,493	$10,640	$11,212
Total net position	($542)	($466)	($623)	($518)	($671)	($737)	($483)	($481)	($457)	($370)	($215)	($18)	$240

UCLA Hospital System
Projected Financial Performance Consolidated
Statement of Cash Flows
(Dollars in Millions)

	FY2022 Audited	FY2023 Audited	FY2024 Budget	FY2024 YTD Dec	FY2025 Projectio	FY2026 Projectio	FY2027 Projectio	FY2028 Projection	FY2029 Projection	FY2030 Projection	FY2031 Projection	FY2032 Projection	FY2033 Projection
Sources													
Net income	$21	$334	$108	$77	$217	$224	$244	$283	$314	$376	$445	$486	$560
Add: Depreciation	148	159	153	76	194	197	210	213	216	220	224	228	232
Add: Interest expense	54	71	69	35	80	79	79	78	77	76	75	74	56
EBITDA	$223	$564	$330	$188	$491	$501	$532	$574	$607	$672	$744	$788	$847
Add: Non-cash pension expense	141	179	230	114	243	255	268	281	295	310	325	341	359
Add: Non-cash OPEB expense	47	31	128	64	136	143	150	157	165	173	182	191	200
Modified EBITDA	$411	$775	$688	$365	$871	$899	$950	$1,012	$1,066	$1,155	$1,250	$1,320	$1,406
Restricted assets funding	0	0	279	(303)	147	122	5	5	5	0	0	0	0
Other changes in net position	0	12	37	6	37	12	312	20	12	12	12	12	0
Debt proceeds	59	0	290	0	0	0	0	0	0	0	0	0	0
Total Sources	$470	$786	$1,294	$69	$1,054	$1,033	$1,266	$1,036	$1,083	$1,166	$1,262	$1,332	$1,406
Uses													
Property, plant and equipment	(196)	(141)	(770)	233	(624)	(819)	(221)	(216)	(356)	(415)	(515)	(605)	(755)
Debt payments (principal+interest)	(103)	(122)	(111)	(51)	(129)	(128)	(128)	(128)	(128)	(128)	(128)	(240)	(116)
Health system support	(251)	(276)	(301)	(135)	(301)	(301)	(301)	(301)	(301)	(301)	(301)	(301)	(301)
Working capital/other	179	(18)	5	(77)	(8)	(0)	(1)	(1)	(2)	(2)	(3)	(3)	(8)
CARES Act government loan	(220)	(65)	0	0	0	0	0	0	0	0	0	0	0
Total Uses	($591)	($621)	($1,176)	($29)	($1,061)	($1,249)	($651)	($646)	($787)	($846)	($947)	($1,150)	($1,180)
Beginning cash & investments	2,096	1,974	2,140	2,257	2,257	2,250	2,034	2,649	3,039	3,335	3,655	3,970	4,152
Net change in cash & investments	(121)	165	117	40	(7)	(216)	615	390	296	320	315	182	226
Ending cash & investments	$1,974	$2,140	$2,257	$2,296	$2,250	$2,034	$2,649	$3,039	$3,335	$3,655	$3,970	$4,152	$4,378

UCLA Hospital System
Projected Financial Performance Consolidated
Key Financial Ratios
(Dollars in Millions)

	FY2022 Audited	FY2023 Audited	FY2024 Budget	FY2024 YTD Dec	FY2025 Projectio	FY2026 Projectio	FY2027 Projectio	FY2028 Projection	FY2029 Projection	FY2030 Projection	FY2031 Projection	FY2032 Projection	FY2033 Projection
Cash & Short-term Investments*	$1,821	$2,043	$2,155	$2,197	$2,144	$1,924	$2,534	$2,919	$3,210	$3,524	$3,834	$4,010	$4,230
Net income after HSS	$272	$610	$409	$211	$518	$525	$545	$585	$615	$677	$746	$788	$861
Modified net income	$209	$545	$465	$255	$596	$622	$661	$721	$773	$859	$952	$1,019	$1,119
Modified net income after HSS	$460	$820	$767	$389	$897	$923	$963	$1,023	$1,075	$1,160	$1,253	$1,320	$1,420
Net margin	0.6%	8.8%	2.8%	4.0%	4.6%	4.4%	4.5%	5.0%	5.2%	5.8%	6.3%	6.5%	7.1%
Modified net margin %	6.2%	14.4%	12.1%	13.2%	12.5%	12.3%	12.3%	12.6%	12.9%	13.1%	13.4%	13.6%	14.2%
Modified net margin % after HSS	13.7%	21.7%	19.9%	20.1%	18.9%	18.3%	17.9%	17.9%	17.9%	17.7%	17.6%	17.6%	18.0%
EBITDA margin %	6.6%	14.9%	8.6%	9.7%	10.3%	9.9%	9.9%	10.0%	10.1%	10.3%	10.5%	10.5%	10.8%
EBITDA w/o Heaps Fiat Lux	$221	$553	$318	$182	$480	$489	$521	$562	$595	$661	$732	$776	$847
Modified EBITDA	$411	$775	$688	$365	$871	$899	$950	$1,012	$1,066	$1,155	$1,250	$1,320	$1,406
Modified EBITDA w/o Heaps Fiat Lux	$409	$763	$676	$360	$859	$887	$938	$1,000	$1,055	$1,143	$1,239	$1,308	$1,406
Modified EBITDA margin %	12.3%	20.5%	17.9%	18.9%	18.3%	17.8%	17.7%	17.7%	17.8%	17.7%	17.6%	17.6%	17.9%
Days cash on hand	214	222	221	217	180	152	189	205	214	216	217	216	217
Modified days cash on hand	228	237	245	232	197	167	206	224	234	235	235	235	235
Debt service coverage ratio**	2.2	5.0	3.2	5.6	4.8	4.9	5.3	5.7	6.0	6.7	7.4	3.7	8.6
Modified debt service coverage ratio**	4.0	6.9	6.8	7.5	8.6	9.0	9.5	10.1	10.7	11.6	12.5	6.2	14.3

<u>Worksheet</u>

SET													
Government Loans	65	-	-	-	-	-	-	-	-	-	-	-	-
Daily Expenses	8	9	10	10	12	13	13	14	15	16	18	19	20
Modified Daily Expenses	8	9	9	9	11	12	12	13	14	15	16	17	18
Pension Cash Contribution	165	169	184	98	216	233	252	272	293	316	340	366	385
Non-cash Pension Expense	141	179	230	114	243	255	268	281	295	310	325	341	359
Pension Expense	306	348	414	212	460	489	520	553	588	626	665	708	744
OPEB Cash Contribution	24	25	26	14	29	32	33	35	36	38	40	42	44
Non-cash OPEB Expense	47	31	128	64	136	143	150	157	165	173	182	191	200
OPEB Expense	71	56	154	77	165	174	183	192	201	211	222	233	245
Heaps Fiat Lux Interest Expense	2	12	12	6	12	12	12	12	12	12	12	12	-
Heaps Fiat Lux & Campus Principal	-	-	-	-	-	-	-	-	-	-	-	-	-
Debt Payments (principal+interest) w/o I	101	110	99	45	100	99	99	99	99	99	99	212	98