

The Regents of the University of California

**COMMITTEE ON LONG RANGE PLANNING**

July 13, 2011

The Committee on Long Range Planning met on the above date at UCSF–Mission Bay Community Center, San Francisco.

Members present: Regents Hallett, Kieffer, Marcus, and Reiss; Ex officio members Gould and Lansing; Advisory member Simmons; Staff Advisors Herbert and Smith

In attendance: Regents De La Peña, Island, Lozano, Makarechian, Mireles, Pattiz, Pelliccioni, Ruiz, Varner, Wachter, and Zettel, Regents-designate Mendelson and Rubenstein, Faculty Representative Anderson, Secretary and Chief of Staff Kelman, Associate Secretary Shaw, General Counsel Robinson, Chief Investment Officer Berggren, Chief Compliance and Audit Officer Vacca, Provost Pitts, Executive Vice President Brostrom, Chief Financial Officer Taylor, Senior Vice President Stobo, Vice Presidents Darling, Duckett, Lenz, and Sakaki, Chancellors Birgeneau, Block, Blumenthal, Desmond-Hellmann, Drake, Fox, Katehi, Leland, White, and Yang, and Recording Secretary McCarthy

The meeting convened at 11:00 a.m. with Regent Marcus presiding.

**1. APPROVAL OF MINUTES OF PREVIOUS MEETING**

Upon motion duly made and seconded, the minutes of the joint meetings of the Committees on Long Range Planning and Compensation of January 19, 2011 and the Committees on Long Range Planning and Educational Policy of March 17, 2011 were approved.

**2. ANNUAL UNIVERSITY OF CALIFORNIA ACCOUNTABILITY REPORT**

[Background material was mailed to Regents in advance of the meeting, and a copy is on file in the Office of the Secretary and Chief of Staff.]

The third *Annual University of California Accountability Report* (Report) measures campus and University-wide performance in meeting key goals across a wide range of areas. The 2011 Report features more analysis, including an overview of new findings from data not previously published and trend lines that appear to be changing. The Report also contains a new thematic essay, currently focusing on UC as an engine of social mobility.

Provost Pitts stated that the Report shows that UC's major strengths and challenges remain unchanged from the prior year's report. The University's major strength continues

to be its accessibility to low-income and first-generation undergraduates, and their subsequent success in obtaining degrees and gainful employment after graduation. The University remains strong in time to degree, completion rates for all students, faculty distinction and research productivity, and health services provided through UC's medical centers.

UC's major challenge is to sustain these successes despite severe reductions in State support. The weakening competitiveness of faculty compensation threatens both retention and new hiring in the face of an aging workforce. Other challenges include increasing diversity of faculty and professional degree students, increasing the level of private philanthropy, and improving recovery rates from grant funding agencies for research costs. Dr. Pitts congratulated Vice Provost Daniel Greenstein and his staff on the excellence of the Report.

Regent Zettel asked if recent cuts in State funding would result in lengthening of time to degree. Mr. Greenstein reported that time to degree has continued to improve for UC's native freshmen, but has flattened out since 2003-04 for transfer students. He noted that time to degree is a lagging indicator, and implications of the current budget reductions would not be reflected in time to degree for one to three years. Mr. Greenstein said that the University has developed good baseline data so that future changes can be recognized.

Regent Ruiz expressed his opinion that it would be helpful to have a definition of the term "quality" for the University. Mr. Greenstein agreed that the concept of excellence in undergraduate education is hard to measure, and noted that the Report contains proxy indicators such as class size, student/faculty ratios, and self-reported data on student satisfaction with their degree experience. He said it is particularly hard to quantify the life-changing academic inspiration an undergraduate student can experience. Mr. Greenstein advised that his office has considered developing a dashboard review of the academic health of the University. This review would be less comprehensive than the Report, but would be more focused on the quality of the undergraduate experience and could be updated more frequently.

Dr. Pitts noted that the Report data are slightly lagging indicators; quality can suffer before the deterioration can be measured.

Regent Makarechian asked how the cost of attendance would change if, as a result of budget cuts, it would take a student five or six years to graduate because of the availability of classes. Director of Academic Planning Todd Greenspan responded that a figure could be developed for cost of degree that would include years to degree and the cost of housing and food, as well as tuition. Mr. Greenspan noted that the proportion of students completing their degree in four years has increased from 41 percent to nearly 60 percent over the past 15 years.

The meeting adjourned at 11:15 a.m.

Attest:

Secretary and Chief of Staff