

The Regents of the University of California

**COMMITTEE ON LONG RANGE PLANNING**

November 20, 2008

The Committee on Long Range Planning met on the above date at UCSF-Mission Bay Community Center, San Francisco.

Members present: Regents Blum, Hotchkis, Kozberg, Marcus, Schilling, Scorza, Shewmake, and Yudof; Advisory members Nunn Gorman and Croughan; Staff Advisors Abeyta and Johansen

In attendance: Regents Cole, De La Peña, Garamendi, Hopkinson, Island, Johnson, Makarechian, Pattiz, Ruiz, Varner, and Wachter, Regents-designate Bernal and Stovitz, Faculty Representative Powell, Secretary and Chief of Staff Griffiths, Associate Secretary Shaw, General Counsel Robinson, Chief Investment Officer Berggren, Chief Compliance and Audit Officer Vacca, Interim Provost Grey, Executive Vice Presidents Darling and Lapp, Senior Vice President Stobo, Vice Presidents Beckwith, Dooley, Foley, Lenz, and Sakaki, Chancellors Birgeneau, Block, Blumenthal, Fox, Kang, White, and Yang, and Recording Secretary Lopes

The meeting convened at 9:55 a.m. with Committee Chair Kozberg presiding.

**1. APPROVAL OF MINUTES OF PREVIOUS MEETING**

Upon motion duly made and seconded, the minutes of the meeting of July 17, 2008 were approved.

**2. THE RESEARCH ENTERPRISE: OPPORTUNITIES, CHALLENGES AND ACCOUNTABILITY MEASURES**

Committee Chair Kozberg spoke of the approach to be used by the Committee in evaluating the various accountability presentations in the year ahead. She welcomed suggestions and input. The long-term vision for the University includes planning and strategies for achieving that vision by the year 2025. She suggested that realizing the University's current position is essential to support long range planning. She acknowledged that difficult choices will need to be made. With the arrival of President Yudof and his emphasis on accountability, the Committee has the opportunity to learn about the University's progress, as well as key aspects of the University's enterprise with detail and data. She advised that the Committee will orient its work around the accountability framework for information and planning purposes.

Committee Chair Kozberg acknowledged that the Committee received an initial draft of the accountability framework, and stated that the accountability framework's first final edition will be provided in May 2009. The report looks at issues of student access,

affordability, student success, faculty competitiveness, research, key funding, and other resource issues. The accountability framework will include a number of detailed sub-reports to be presented regularly to the Regents. These sub-reports will address aspects more comprehensively than they are addressed in general reports and will act as a springboard regarding future direction for the University.

The thematic presentations, based on real evidence, can describe the University's current state, how it compares nationally and internationally, and identify important trends which need to be addressed. The presentations will pose alternative goals to be considered over the next decade including trade-offs, opportunities, and challenges inherent in pursuing specific goals. The presentations will complement the Board's consideration of each campus' strategic plan.

By considering both the thematic and campus reports, the Board and the Committee will be prepared for long range planning.

Committee Chair Kozberg introduced Vice President for Research and Graduate Studies Beckwith. Vice President Beckwith had visited the campuses, familiarized himself with campus and systemwide research programs, and begun active discussion with the faculty, research vice chancellors, and graduate deans.

Due to time constraints, it was determined that Mr. Beckwith's presentation would be postponed.

The meeting adjourned at 10:05 a.m.

Attest:

Secretary and Chief of Staff