THE REGENTS OF THE UNIVERSITY OF CALIFORNIA
MEETING AS A COMMITTEE OF THE WHOLE

June 9, 2006

The Regents of the University of California met on the above date at 1001 Engineering Science Building, Santa Barbara campus.

Present: Regents Hopkinson, Juline, Island, Pattiz, and Rominger

In attendance: Regents-designate Coombs, Ledesma, and Schreiner, Faculty Representatives Brown and Oakley, Associate Secretary Shaw, General Counsel Holst, Chancellor Yang, and Recording Secretary Bryan

The meeting convened at 8:45 a.m. with Regent Hopkinson presiding.

1. **PUBLIC COMMENT**

Regent Hopkinson explained that the Board had been convened as a Committee of the Whole in order to permit members of the public an opportunity to address matters on the day's agenda. The following people addressed the Board concerning the subjects noted:

A. Ms. Patrice Summers, representing the Coalition of University Employees, commented on what she described as the financial excesses of University administrators, which she believed were of particular concern because student fees had been increased and staff salaries were lagging behind the market. She stated that the problems would have been avoided if a member of CUE had been added to the Board.

B. Mr. Bill Shiebler, a UC Santa Barbara student representing the University of California Student Association, commented that not only have fees increased but students are having to work longer hours and contribute more toward the cost of their education. He was hopeful that the Regents would establish a policy that defines and limits workload burden.

2. **CAMPUS OVERVIEW AND FUTURE PLANS**

Chancellor Yang provided an overview of the campus' long range planning. He introduced Vice Chancellor Lucas, who discussed the academic aspects of the Long Range Development Plan, and Associate Vice Chancellor Fischer, who discussed long range capital planning.

3. **CALIFORNIA NANOSYSTEMS INSTITUTE, SOLID STATE LIGHTING AND DISPLAY CENTER, MARINE SCIENCES, AND ECOLOGY RESEARCH**

Professor Evelyn Hu, whose research focuses on projects related to semiconductor micro/nano fabrication, described some activities of the California Nanosystems Institute, which has joined with the University to facilitate a multidisciplinary approach to develop the information, biomedical, and manufacturing technologies that will dominate science and economy in the 21st century.

Professor Steven DenBaars discussed the Solid State Lighting and Display Center, which is focused on advancing new semiconductor-based energy efficient lighting and display technologies through partnerships with key industry leaders. The objective of the Center is to provide a forum for its members – industry partners and UC Santa Barbara faculty and student researchers – to work in collaboration at the interface of these disciplines to address the most challenging problems in solid state lighting.

Associate Professor Steven Gaines, Director of the Marine Science Institute and Professor of Ecology, Evolution, and Marine Biology and the Environmental Studies Program, provided some examples of ongoing research on marine conservation, the design of marine reserves, the impact of climate change on marine habitats, and the coupling between ocean circulation and the dynamics of marine species.

Professor James Reichman, Director of the National Center for Ecological Analysis and Synthesis, reported that scientists at the Center use existing information to address important questions in ecology and allied disciplines. Hundreds of scholars, including postdoctoral associates, Center fellows, and visitors in working groups collaborate each year at the Center on scores of projects. The Center provides the intellectual atmosphere, facilities, equipment, and staff support to promote the analysis and synthesis of ecological information. It has engaged hundreds of graduate students and grade school children, and has developed information access tools that are becoming the standard for the discipline.

4. **CENTER FOR FILM, TELEVISION, AND NEW MEDIA, AND CAPPS CENTER FOR THE STUDY OF ETHICS, RELIGION, AND PUBLIC LIFE**

Professor Constance Penley, Director of the Center for Film, Television, and New Media, described the Center's mission as being based on the philosophy that film, television, and new media are best studied in the context of a rigorous and broad-based liberal arts and sciences education. The program focuses on pre-professional training, an approach that grounds students in the liberal arts and sciences.

Professor Wade Clark Roof, Director of the Capps Center for the Study of Ethics, Religion, and Public Life, noted that the Capps Center seeks to advance discussion of

issues related to ethics, values, and public life and to encourage non-partisan, non-sectarian civic participation. Issues arising out of or influenced by the west coast region receive special attention, among them the challenges of pluralism; the transnational movement of peoples, cultures, and belief systems; war, violence, and the possibilities of peace; environmental ethics; indigenous populations, religion and politics; moral and ethical debates; civic engagement; and the role of religious influences generally in society. Given this broad focus on ethics, religion, and public life, the Center's agenda is flexible enough to address many of the most compelling issues of the time.

5. **CENTER FOR INFORMATION TECHNOLOGY AND SOCIETY, AND SOCIAL SCIENCE SURVEY CENTER AND BENTON SURVEY RESEARCH LABORATORY**

Associate Professor Jennifer Earl discussed the Center for Information Technology and Society, which is dedicated to research and education about the cultural transitions and social innovations associated with technology. The Center comprises a diverse team of more than a dozen scholars in the social sciences, engineering, and the humanities who conduct research, organize public forums, provide multi-disciplinary doctoral education on technology and society, and facilitate partnerships with industry and the public sector. Its research examines many aspects of the social and cultural transitions under way around the globe, with a particular focus on technological change and social collaboration and dynamic communities, global cultures in transition, and technology in education.

Professor Jon Sonstelie, Faculty Director of the Social Science Survey Center, which is housed within the Institute for Social, Behavioral, and Economic Research, and Dean of Social Sciences Melvin Oliver discussed the work of the Center, which has served as the campus Organized Research Unit for sponsored research in the social sciences and, to a lesser extent, the humanities and other units of the university. The Social Science Survey Center is an interdisciplinary enterprise comprised of faculty from the social sciences with extensive experience with survey research. At the Benton Survey Research Laboratory within the Center, all students enrolled in research design classes can gain practical experience in research techniques. The laboratory offers hands-on training and practice on Computer-Aided Telephone Interviewing systems.

6. **INTERDISCIPLINARY RESEARCH AT UC SANTA BARBARA**

Vice Chancellor Michael Witherell noted that research is one of the University's three fundamental missions, along with teaching and public service. The goal of the Office of Research is to promote outstanding research through ongoing expansion and improvement of the research program throughout the university in arts, education, engineering, humanities, natural and social sciences. The primary criteria for selecting

research directions are the potential for UCSB researchers to make significant advances and the alignment of the research with the educational program. Mr. Witherell reported that in his role as Vice Chancellor for Research, he oversees several interdisciplinary research institutes. His office fosters active relationships between the University, government, industry, and the private sector, and provides guidance and leadership for interdisciplinary research initiatives and technology transfer.

The meeting adjourned at 12:30 p.m. It was followed by a walking tour of the campus.

Attest:

Acting Secretary