

**FINANCE AND CAPITAL STRATEGIES COMMITTEE**

November 18, 2021

TO THE REGENTS OF THE UNIVERSITY OF CALIFORNIA

1. **CONSENT AGENDA**

A. ***Preliminary Plans Funding for Entire Project, Working Drawings Funding and Scope for Site and Make-Ready Work Portion of the Project, and External Financing, the New Hospital at UCSF Helen Diller Medical Center at Parnassus Heights Project, San Francisco Campus***

The Committee recommends that:

- (1) The 2021-22 Budget for Capital Improvements and the Capital Improvement Program be amended to include the following project:

From: San Francisco: New Hospital at UCSF Helen Diller Medical Center at Parnassus Heights – partial preliminary plans – \$135 million funded from hospital reserves.

To: San Francisco: New Hospital at UCSF Helen Diller Medical Center at Parnassus Heights – preliminary plans for the entire project and working drawings for Site and Make-Ready Work portion of the project – \$202 million funded from external financing (\$160.1 million) and hospital reserves (\$41.9 million).

- (2) The scope of the Site and Make-Ready (SMR) work portion of the New Hospital at UCSF Helen Diller Medical Center at Parnassus Heights project shall provide abatement and demolition of Langley Porter Psychiatric Institute buildings and Long Hospital Magnetic Resonance Imaging Annex; grading and road improvements; relocation of existing utilities, new utilities and tie-ins at the central utility plant; renovation of the existing hospital loading dock; removal of existing oxygen and medical gas tanks and installation of new gas tanks; and select renovations in Moffitt and Long hospitals to facilitate this SMR work.
- (3) The President of the University be authorized to obtain external financing for the New Hospital at the Helen Diller Medical Center at Parnassus Heights project in an amount not to exceed \$160.1 million plus additional related financing costs. The President shall require that:
- a. Interest only, based on the amount drawn, shall be paid on the outstanding balance during the construction period.

- b. As long as the debt is outstanding, general revenues from UCSF Health shall be maintained in an amount sufficient to pay the debt service and to meet the related requirements of the authorized financing.
  - c. The general credit of the Regents shall not be pledged.
- (4) The President, in consultation with the General Counsel, be authorized to execute all documents necessary in connection with the above.

**B. *Preliminary Plans Funding, Folsom Medical Office Building, UC Davis Health, Davis Campus***

The Committee recommends that the 2021-22 Budget for Capital Improvements and the Capital Improvement Program be amended to include the following project:

Davis: Folsom Medical Office Building – preliminary plans – \$6.9 million to be funded with hospital reserves.

**C. *Construction Funding and Design Following Action Pursuant to the California Environmental Quality Act, Advanced Work Phase of the California Hospital Tower, UC Davis Sacramento Campus***

The Committee recommends that:

- (1) The 2021-22 Budget for Capital Improvements and the Capital Improvement Program be amended to include the following project:

From: Davis: Hospital Bed Replacement Tower – preliminary plans and Advanced Work Phase working drawings – \$127,618,000 funded with hospital reserves.

To: Davis: California Hospital Tower – preliminary plans, Advanced Work Phase working drawings and Advanced Work Phase construction – \$234,218,000 funded with hospital reserves.

- (2) Following review and consideration of the environmental consequences of the California Hospital Tower project, as required by the California Environmental Quality Act (CEQA), including any written information addressing this item received by the Office of the Secretary and Chief of Staff to the Regents no less than 48 hours in advance of the beginning of this Regents meeting, testimony or written materials presented to the Regents during the scheduled public comment period, and the item presentation, the Regents:

- a. Certify the Environmental Impact Report (EIR) for the UC Davis Sacramento Campus California Hospital Tower project.
- b. Make a condition of approval the implementation of applicable mitigation measures within the responsibility and jurisdiction of UC Davis as identified in the Mitigation Monitoring and Reporting Program in connection with the UC Davis Sacramento Campus California Hospital Tower EIR.
- c. Adopt the CEQA Findings and Statement of Overriding Considerations for the Advanced Work Phase of the California Hospital Tower project.
- d. Approve the design of the Advanced Work Phase of the California Hospital Tower project.

**D. *Approval of Business Terms for an Amendment of a Ground Lease with Irvine Campus Housing Authority, University Hills Area 12-1, Irvine Campus***

The Committee recommends that:

- (1) The President of the University or his designee be authorized to approve and execute, after consultation with the General Counsel and following appropriate action pursuant to the California Environmental Quality Act, an amendment to the Ground Lease and any related documents between the Regents, as Lessor, and the Irvine Campus Housing Authority (ICHA), as Lessee, to add land to the existing land covered by the Ground Lease as follows:
  - a. Add approximately four gross acres (Area 12-1) of the Irvine Campus Inclusion Area, for a total Ground Lease area of approximately 307 acres (Property).
- (2) All costs associated with the future development of Area 12-1 and ongoing operation of the Property, including maintaining the landscaped area and road improvements, shall be the obligation of the Ground Lessee during the term of the Ground Lease.
- (3) The Regents' reversionary interest in the land shall not be subordinated, and no encumbrances of the Ground Lessee's interest in Area 12-1 shall extend beyond the term of the Ground Lease.
- (4) The President or his designee, after consultation with General Counsel, shall be authorized to approve and execute any additional documents necessary to implement the Ground Lease amendment and to facilitate the development of Area 12-1 by ICHA.

Committee vote: Regents Cohen, Drake, Estolano, Leib, Lott, Makarechian, Ortiz Oakley, Reilly, Sherman, and Zaragoza voting “aye.”

Board vote: Regents Anguiano, Cohen, Drake, Elliott, Estolano, Hernandez, Kounalakis, Lansing, Leib, Lott, Park, Pérez, Reilly, Sherman, Sures, and Zaragoza voting “aye” and Regent Ortiz Oakley voting “no.”

**2. LONG RANGE DEVELOPMENT PLAN AMENDMENT AND DESIGN OF UNIVERSITY HILLS AREA 12-1 FOLLOWING ACTION PURSUANT TO THE CALIFORNIA ENVIRONMENTAL QUALITY ACT, IRVINE CAMPUS**

The Committee recommends that:

- A. The scope of the University Hills Area 12-1 project (Project) shall consist of approximately 102 for-sale stacked flats in eight four- and five-story buildings to facilitate the recruitment and retention of faculty and staff at the Irvine campus. Each home would contain three bedrooms, two full bathrooms, a two-car garage, and a private outdoor patio. The Project includes supporting streets, utilities, trails, and other community infrastructure. The scope also includes the demolition of 50 vacant apartment units on the Area 12-1 site.
- B. Following review and consideration of the environmental consequences of the proposed University Hills Area 12-1 project and Long Range Development Plan (LRDP) Amendment No. 4, as required by the California Environmental Quality Act (CEQA), including any written information addressing this item received by the Office of the Secretary and Chief of Staff no less than 48 hours in advance of the beginning of this Regents meeting, testimony or written materials presented to the Regents during the scheduled public comment period, and the item presentation, the Regents:
  - (1) Adopt the Initial Study and Mitigated Negative Declaration for the University Hills Area 12 project and LRDP Amendment No. 4.
  - (2) Adopt the Mitigation Monitoring and Reporting Program for the University Hills Area 12-1 project and LRDP Amendment No. 4, and make a condition of approval the implementation of mitigation measures within the responsibility and jurisdiction of UC Irvine.
  - (3) Adopt the CEQA Findings for the University Hills Area 12-1 project and LRDP Amendment No. 4.
  - (4) Approve LRDP Amendment No. 4.
  - (5) Approve the design of the University Hills Area 12-1 project, Irvine campus.

Committee vote: Regents Cohen, Drake, Estolano, Leib, Lott, Makarechian, Ortiz Oakley, Reilly, Sherman, and Zaragoza voting “aye.”

Board vote: Regents Anguiano, Cohen, Drake, Elliott, Estolano, Hernandez, Kounalakis, Lansing, Leib, Lott, Park, Pérez, Reilly, Sherman, Sures, and Zaragoza voting “aye” and Regent Ortiz Oakley voting “no.”

**3. 2021 LONG RANGE DEVELOPMENT PLAN FOLLOWING ACTION PURSUANT TO THE CALIFORNIA ENVIRONMENTAL QUALITY ACT, RIVERSIDE CAMPUS**

The Committee recommends that, following review and consideration of the environmental consequences of the UC Riverside 2021 Long Range Development Plan (2021 LRDP), as required by the California Environmental Quality Act (CEQA), including any written information addressing this item received by the Office of the Secretary and Chief of Staff to the Regents no less than 48 hours in advance of the beginning of this Regents meeting, testimony or written materials presented to the Regents during the scheduled public comment period, and the item presentation, the Regents:

- A. Certify the UC Riverside 2021 LRDP Environmental Impact Report (2021 LRDP EIR).
- B. Make a condition of approval the implementation of applicable mitigation measures within the responsibility and jurisdiction of UC Riverside as identified in the Mitigation Monitoring and Reporting Program adopted in connection with the 2021 LRDP EIR.
- C. Adopt the Mitigation Monitoring and Reporting Program for the 2021 LRDP.
- D. Adopt the CEQA Findings and Statement of Overriding Considerations for the 2021 LRDP.
- E. Approve the 2021 LRDP (November 2021), Riverside campus.

Committee vote: Regents Cohen, Drake, Estolano, Kounalakis, Leib, Lott, Makarechian, Ortiz Oakley, Reilly, Sherman, and Zaragoza voting “aye.”

Board vote: Regents Anguiano, Cohen, Drake, Elliott, Estolano, Hernandez, Kounalakis, Lansing, Leib, Lott, Park, Pérez, Reilly, Sherman, Sures, and Zaragoza voting “aye” and Regent Ortiz Oakley voting “no.”

4. **UNIVERSITY OF CALIFORNIA 2021-27 CAPITAL FINANCIAL PLAN**

The Committee recommends that the University of California 2021-27 Capital Financial Plan be approved.

Committee vote: Regents Cohen, Drake, Estolano, Kounalakis, Leib, Lott, Makarechian, Ortiz Oakley, Pérez, Reilly, Sherman, and Zaragoza voting “aye.”

Board vote: Regents Anguiano, Cohen, Drake, Elliott, Estolano, Hernandez, Kounalakis, Lansing, Leib, Lott, Park, Pérez, Reilly, Sherman, Sures, and Zaragoza voting “aye” and Regent Ortiz Oakley voting “no.”

5. **UNIVERSITY OF CALIFORNIA FINANCIAL REPORTS, 2021**

The Committee recommends that the Regents adopt the 2020-21 Annual Financial Reports for the University of California, the University of California Retirement System, and the five University of California Medical Centers.

Committee vote: Regents Cohen, Drake, Estolano, Kounalakis, Leib, Lott, Makarechian, Ortiz Oakley, Pérez, Reilly, and Zaragoza voting “aye.”

Board vote: Regents Anguiano, Cohen, Drake, Elliott, Estolano, Hernandez, Kounalakis, Lansing, Leib, Lott, Park, Pérez, Reilly, Sherman, Sures, and Zaragoza voting “aye” and Regent Ortiz Oakley voting “no.”

6. **APPROVAL OF THE UNIVERSITY OF CALIFORNIA’S 2022–23 BUDGET FOR CURRENT OPERATIONS**

The Committee recommends that the Regents approve the proposed budget plan shown in Attachment 1, *University of California 2022–23 Budget Plan for Current Operations*.

Committee vote: Regents Cohen, Drake, Estolano, Kounalakis, Leib, Lott, Makarechian, Ortiz Oakley, Pérez, Reilly, Sherman, and Zaragoza voting “aye.”

Board vote: Regents Anguiano, Cohen, Drake, Elliott, Estolano, Hernandez, Kounalakis, Lansing, Leib, Lott, Park, Pérez, Reilly, Sherman, Sures, and Zaragoza voting “aye” and Regent Ortiz Oakley voting “no.”

7. **AUTHORIZATION TO DECREASE THE UNIVERSITY EMPLOYER CONTRIBUTION RATE AND MAKE ADDITIONAL CONTRIBUTIONS THROUGH TRANSFERS FROM THE SHORT TERM INVESTMENT POOL AND/OR EXTERNAL FINANCING TO THE UNIVERSITY OF CALIFORNIA RETIREMENT PLAN**

The Committee recommends that:

- A. The University contribution rate on behalf of active members in the Campus and Medical Centers and Lawrence Berkeley National Laboratory segments of the University of California Retirement Plan (UCRP) and on behalf of active participants in “Savings Choice” be decreased from 15 percent and seven percent (effective for fiscal year 2021-22), respectively to 14 percent and six percent for two years, beginning in 2022-23. Absent further Regents’ action, employer contributions would return to 15 percent in 2024-25 with half a percent (0.5 percent) increases in subsequent years until reaching 17 percent, as previously approved in 2019. The contribution rates are summarized in the table below:

Effective Date	University Contribution Rate to UCRP	
	UCRP Active Members <sup>1</sup>	Savings Choice “UAAL Surcharge” <sup>2</sup>
July 1, 2022	14.0%	6.0%
July 1, 2023	14.0%	6.0%
July 1, 2024	15.0%	7.0%
July 1, 2025	15.5%	7.5%
July 1, 2026	16.0%	8.0%
July 1, 2027	16.5%	8.5%
July 1, 2028	17.0%	9.0%

- B. The Regents’ July 2017 action, *Authorization to Increase the University Employer Contribution Rate and Make Additional Contributions to the University of California Retirement Plan*, be amended by adding Sections L, M, N, and O as follows:

**Additions shown by underscoring**

- L. Transfer funds from the Short Term Investment Pool (STIP) to UCRP in FY 2022-23 and FY 2023-24 in amounts equal to \$500 million each year. Should STIP have insufficient funds, funds will be transferred from the Total Return Investment Portfolio (TRIP) to STIP. These transfers shall satisfy the requirements below and will not exceed \$500 million in FY 2022-23 and \$500 million in FY 2023-24:
- (1) Maintenance of rating agency STIP and TRIP liquidity requirements at all times.

<sup>1</sup> Excludes UCRP member class known as “Tier Two”, which is a frozen group that had three active members as of July 1, 2021. For Tier Two, employer rates are one-half of the rates for non-Tier Two members.

<sup>2</sup> The “UAAL Surcharge” is an employer contribution to UCRP on behalf of active employees who elected “Savings Choice” as their primary retirement benefit and are current participants in the Defined Contribution Plan. The UAAL Surcharge helps pay down UCRP’s Unfunded Actuarial Accrued Liability (UAAL).

- (2) The creation of an internal note receivable (“STIP Note”) for the amounts above, owned by STIP participants.
  - (3) The ability to set the repayment terms on the STIP Note, which will have a final maturity no later than FY 2041-42.
  - (4) Assessment of all University fund sources making UCRP payments to include an additional amount for principal and interest payments on the STIP Note, divided proportionally based on covered compensation.
  - (5) For funding sources, such as federal contracts and grants, where interest payments for the STIP Note are not billable as direct program costs, the campuses will be required to pay these charges using non-federal sources.
- M. Obtain external financing not to exceed \$1 billion, plus additional related financing costs in lieu of or in addition to the STIP transfers, for the purpose described above in Section L if it is expected that this option could be accomplished at a lower cost or is more practical for the University. The repayment of external financing is anticipated to be from the same University fund sources that would be responsible for making payments on the STIP Note as outlined above.
- N. For Sections L and M above, the total amount of the STIP transfers and external financing shall not exceed \$1 billion plus additional related financing costs.
- O. Take all actions as appropriate and execute all documents necessary as appropriate in connection with Sections L through N above.

Committee vote: Regents Cohen, Drake, Estolano, Kounalakis, Leib, Lott, Reilly, and Zaragoza voting “aye” and Regents Makarechian, Ortiz Oakley, and Pérez voting “no.”

Board vote: Regents Anguiano, Cohen, Drake, Elliott, Estolano, Hernandez, Kounalakis, Lansing, Leib, Lott, Park, Pérez, Reilly, Sherman, Sures, and Zaragoza voting “aye” and Regent Ortiz Oakley voting “no.”

## 8. **AMENDMENT OF THE FISCAL YEAR 2021-22 BUDGET FOR THE UNIVERSITY OF CALIFORNIA OFFICE OF THE PRESIDENT**

The Committee recommends that the Regents approve the amendment of the Fiscal Year 2021-22 Budget for the University of California, Office of the President totaling \$1,006.6 million, as shown in Attachment 2.

Committee vote: Regents Cohen, Kounalakis, Leib, Lott, Ortiz Oakley, Pérez, and Reilly voting “aye.”



Board vote: Regents Anguiano, Cohen, Drake, Elliott, Estolano, Hernandez, Kounalakis, Lansing, Leib, Lott, Park, Pérez, Reilly, Sherman, Sures, and Zaragoza voting “aye” and Regent Ortiz Oakley voting “no.”

**University of California**  
**2022-23 Budget Plan for Current Operations**

**Attachment 1**

(dollars in millions)

**2021-22 CORE FUNDS FOR CURRENT OPERATIONS**

Total Core Funds (State General Funds, Student Tuition and Fee Revenue, and UC General Funds) **\$ 10,527**

**PROPOSED CHANGES IN EXPENDITURES**

**PROPOSED CHANGES IN REVENUE / RESOURCES**

**Sustaining Core Operations**

<i>Proposed Investments</i>		<i>University Sources</i>	
Faculty compensation (policy-covered)	\$ 86.8	Reduce UCRP employer contribution rate by 1%	\$ 27.9
Faculty merit program	\$ 35.0	Procurement savings	\$ 10.1
Staff compensation (policy-covered)	\$ 66.7	Nonresident enrollment growth, net (200)	\$ 3.7
Contractually committed compensation	\$ 30.5	Tuition/Student Svcs Fee Adjustment (net of aid)	\$ 27.7
Retirement contributions	\$ 30.8	Nonresident tuition adjustment (net of aid)	\$ 13.6
Employee health benefits	\$ 23.0	Subtotal	\$ 83.0
Retiree health benefits	\$ 6.3		
Non-salary price increases	\$ 40.4	<i>State General Funds</i>	
Debt service for AB 94 capital projects	\$ 15.0	Base budget adjustment (6.3%)	\$ 251.5
<b>Subtotal</b>	<b>\$ 334.5</b>		<b>\$ 334.5</b>

**Funding the UC 2030 Framework: Student Access and Success**

<i>Proposed Investments</i>		<i>University Sources</i>	
State share of unfunded CA growth, 19-20 to 21-22	\$ 48.8	Tuition/fees from enrollment growth (net of aid)	\$ 14.2
2022-23 enrollment growth (2,000 UG/500 GR)		Return-to-aid from enrollment growth	\$ 7.1
Enrollment marginal cost (1,100 UG/500 GR)		Subtotal	\$ 21.3
From State support	\$ 17.9		
From Tuition/Fees	\$ 14.2	<i>State General Funds</i>	
Convert 900 nonresident to resident UG		State share of unfunded CA growth, 19-20 to 21-22	\$ 48.8
Lost nonresident tuition revenue	\$ 27.2	2022-23 enrollment growth (1,100 UG/500 GR)	\$ 17.9
Financial aid		Offset to lost nonresident tuition revenue	\$ 27.2
Enrollment growth (1,100 UG/500 GR)	\$ 7.1	Aid for 900 add'l CA residents	\$ 3.9
900 add'l aid-eligible CA residents	\$ 3.9	Eliminate equity gaps in graduation rates	\$ 31.3
Eliminate equity gaps in graduation rates	\$ 31.3	Subtotal	\$ 129.1
<b>Subtotal</b>	<b>\$ 150.3</b>		<b>\$ 150.3</b>

**Other High-Priority Investments**

<i>Proposed Investments</i>		<i>University Sources</i>	
Financial aid from Tuition/Fee/NRST adjustments	\$ 26.6	Financial aid: Tuition/Fee adjustments	\$ 23.2
Convert one-time SAPEP funds to ongoing	\$ 22.5	Financial aid: NRST adjustments	\$ 3.4
Foster/Undoc/Carceral system-impacted youth	\$ 15.0	Subtotal	\$ 26.6
UC Cancer Consortium	\$ 4.0		
		<i>State General Funds</i>	
		Convert one-time SAPEP funds to ongoing	\$ 22.5
		Foster/Undoc/Carceral system-impacted youth	\$ 15.0
		UC Cancer Consortium	\$ 4.0
		Subtotal	\$ 41.5
<b>Subtotal</b>	<b>\$ 68.1</b>		<b>\$ 68.1</b>

**EXPENDITURES TOTAL**

**\$ 552.9**

**REVENUE / RESOURCES TOTAL**

**\$ 552.9**

**ADDITIONAL REQUESTS FOR ONE-TIME STATE FUNDS**

<i>Psychiatric Mental Health Nurse Practitioners</i>	\$ 9.0
<i>Deferred Maintenance, Energy, and Capital Investments</i>	\$ 600.0

Figures may not sum to totals due to rounding.

**Schedule A**  
**Sources and Uses by Year**  
**Total UCOP**  
*\$ in millions*

	FY21-22		
	FY21-22 May Regents	FY21-22 Nov Amended	Variance: Incr. / (Decr.)
<b>SOURCES</b>			
<b>Unrestricted Sources</b>			
State General Funds	222.4	7.1	(215.2)
Investment Income	26.0	26.0	0.0
Other Unrestricted Sources	20.1	20.1	0.0
UCOP Campus Assessment	0.0	215.2	215.2
Undesignated Fund Balance	4.5	4.5	0.0
<b>Subtotal - Unrestricted</b>	<b>\$273.1</b>	<b>\$273.1</b>	<b>\$0.0</b>
<b>Designated Sources</b>			
Regents-Designated	49.4	49.4	0.0
Program-Designated	237.1	247.8	10.7
UCPath Fee-For-Service	46.2	98.6	52.4
UCPath State General Funds	52.4	0.0	(52.4)
UC ANR State General Funds	73.6	108.9	35.3
<b>Subtotal - Designated</b>	<b>\$458.8</b>	<b>\$504.8</b>	<b>\$46.0</b>
<b>Restricted Sources</b>			
Gifts and Endowments	13.3	13.3	0.0
Contracts and Grants	45.5	45.5	0.0
Federal and State Appropriations/Regulations	189.0	189.0	0.0
<b>Subtotal - Restricted</b>	<b>\$247.8</b>	<b>\$247.8</b>	<b>\$0.0</b>
<b>Total Sources</b>	<b>\$979.7</b>	<b>\$1,025.6</b>	<b>\$46.0</b>
<b>USES</b>			
<b>Programs and Initiatives</b>			
State/Federal Programs	289.6	331.9	42.3
Systemwide Programs	102.5	105.7	3.2
<b>Subtotal - Programs and Initiatives</b>	<b>\$392.1</b>	<b>\$437.6</b>	<b>\$45.5</b>
<b>Central and Administrative Services</b>			
Academic Affairs	54.9	55.4	0.5
Ethics & Compliance	6.8	6.8	0.0
External Relations & Communications	18.9	18.9	0.0
Finance	56.2	56.2	0.0
Operations	147.0	147.0	0.0
President's Executive Office	5.4	5.4	0.0
Secretary of the Regents	4.2	4.2	0.0
Systemwide Academic Senate	2.3	2.3	0.0
UC Health	31.2	31.2	0.0
UC Investments	40.1	40.1	0.0
UC Legal	65.5	65.5	0.0
<b>Subtotal - Central and Administrative Services (excl UCPath)</b>	<b>\$432.5</b>	<b>\$433.0</b>	<b>\$0.5</b>
<b>Strategic Priorities Funds</b>	<b>38.8</b>	<b>38.8</b>	<b>0.0</b>
<b>SUBTOTAL USES</b>	<b>\$863.4</b>	<b>\$909.3</b>	<b>\$46.0</b>
<b>UCPath</b>	<b>97.2</b>	<b>97.2</b>	<b>0.0</b>
<b>TOTAL USES</b>	<b>\$960.6</b>	<b>\$1,006.6</b>	<b>\$46.0</b>
<b>NET MARGIN SURPLUS (DEFICIT)</b>	<b>19.1</b>	<b>19.1</b>	<b>0.0</b>
<b>Included in Sources and Uses Above</b>			
Pass-Throughs	341.2	386.7	45.5
Fee-For-Service	310.9	310.9	0.0
<b>Total Fee-For-Service and Pass-Throughs</b>	<b>\$652.1</b>	<b>\$697.6</b>	<b>\$45.5</b>

**Schedule C**  
**Budget by Programs and Initiatives**  
**Programs and Initiatives**  
*\$ in millions*

	FY21-22		Variance: Incr. / (Decr.)
	FY21-22 May Regents	FY21-22 Nov Amended	
<b>PROGRAMS AND INITIATIVES</b>			
<b>State/Federal Programs</b>			
Agriculture and Natural Resources (ANR)	167.0	202.3	35.3
California Breast Cancer Research Program	9.7	9.7	0.0
California Subject Matter Project (CSMP)	8.6	15.6	7.0
Gaining Early Awareness and Readiness for Undergraduate Programs	3.5	3.5	0.0
Graduate Medical Education	1.9	1.9	0.0
Office of the National Laboratories (UCNL)	8.6	8.6	0.0
Other State/Federal Programs	0.6	0.6	0.0
Tobacco-Related Disease Research Program (TRDRP)	87.0	87.0	0.0
UC Research: Cancer Research Coordinating Committee (CRCC)	2.7	2.7	0.0
<b>Subtotal - State/Federal Programs</b>	<b>\$289.6</b>	<b>\$331.9</b>	<b>\$42.3</b>
<b>Systemwide Programs</b>			
California HIV/AIDS Research Program (CHRP)	8.3	8.8	0.4
Eligibility in the Local Context (ELC)	1.0	1.0	0.0
Historically Black Colleges and Universities (HBCU) Fellowship Initiative	2.0	2.0	0.0
Historically Black Colleges and Universities (HBCU) Summer Research Initiative	2.0	2.0	0.0
Innovative Learning Technology Initiative (Online Education)	5.8	8.1	2.3
Natural Reserve System (NRS)	2.5	2.5	0.0
Other Systemwide Programs	1.9	1.9	0.0
San Joaquin Valley PRIME program	1.9	1.9	0.0
SAPEP	8.1	8.6	0.5
UC Astronomy: University of California Observatories (UCO)	7.5	7.5	0.0
UC Astronomy: W.M. Keck Observatory (Keck)	8.8	8.8	0.0
University of California Press	21.9	21.9	0.0
UC Research: Laboratory Fees Research Program (LFRP)	15.2	15.2	0.0
UC Research: Multi-Campus Research Programs and Initiatives (MRPI)	8.5	8.5	0.0
University of California Washington Center (UCDC)	7.2	7.2	0.0
<b>Subtotal - Systemwide Programs</b>	<b>\$102.5</b>	<b>\$105.7</b>	<b>\$3.2</b>
<b>TOTAL USES</b>	<b>\$392.1</b>	<b>\$437.6</b>	<b>\$45.5</b>

**Schedule E**  
**UC ANR Budget within UCOP**  
**Budget by Program and Unit - All Funds**  
*\$ in millions*

	FY21-22		Variance: Incr. / (Decr.)
	FY21-22 May Regents	FY21-22 Nov Amended	
<b>SOURCES</b>			
Federal AES	8.2	8.2	0.0
State UCCE	73.6	108.9	35.3
Federal UCCE	12.4	12.4	0.0
Endowment Payout	9.5	9.5	0.0
Extramural Funding	35.1	35.1	0.0
Other Sources	28.1	28.1	0.0
<b>TOTAL UC ANR Budget within UCOP</b>	<b>\$167.0</b>	<b>\$202.3</b>	<b>\$35.3</b>
<b>USES</b>			
<b>Unrestricted Sources</b>			
<b>AES Campuses</b>			
Other Campus-Based Academics	0.7	1.0	0.3
UC Berkeley	7.8	8.5	0.7
UC Davis	23.0	26.0	3.0
UC Riverside	6.0	6.9	0.9
<b>Subtotal - AES Campuses</b>	<b>37.5</b>	<b>42.4</b>	<b>4.9</b>
<b>Statewide Programs &amp; Institutes</b>			
Agriculture Issues Center	0.3	0.2	0.0
California Institute for Water Resources	1.1	1.2	0.1
Elkus Ranch Youth Development Center	0.5	0.8	0.3
Informatics & Geographic Information Systems	1.1	1.1	0.0
Integrated Pest Management	5.6	5.7	0.1
Nutrition Policy Institute	4.4	4.5	0.1
Statewide Programs & Initiatives	2.9	5.0	2.0
Sustainable Agriculture Research & Education	0.8	0.9	0.1
Volunteer Based Programs (MFP, MG, Naturalist)	0.9	1.0	0.1
Youth, Family & Communities	2.7	3.0	0.3
<b>Subtotal - Statewide Programs &amp; Institutes</b>	<b>20.2</b>	<b>23.3</b>	<b>3.1</b>
<b>Research and Extension Centers (RECs)</b>	<b>17.0</b>	<b>23.5</b>	<b>6.5</b>
<b>County-Based Research and Extension</b>	<b>66.0</b>	<b>74.8</b>	<b>8.8</b>
<b>Administration</b>			
General Administration	19.2	22.3	3.2
UCPath and Systems Implementation	1.7	6.3	4.6
<b>Subtotal - Administration</b>	<b>20.9</b>	<b>28.6</b>	<b>7.7</b>
<b>Institutional Support</b>	<b>5.4</b>	<b>9.7</b>	<b>4.3</b>
<b>TOTAL UC ANR Budget within UCOP</b>	<b>\$167.0</b>	<b>\$202.3</b>	<b>\$35.3</b>
<b>NET MARGIN SURPLUS (DEFICIT)</b>	<b>\$0.0</b>	<b>\$0.0</b>	<b>\$0.0</b>