

UNIVERSITY OF CALIFORNIA

2004-05 Budget Presentation



November 2003

UNIVERSITY OF CALIFORNIA

Display 1

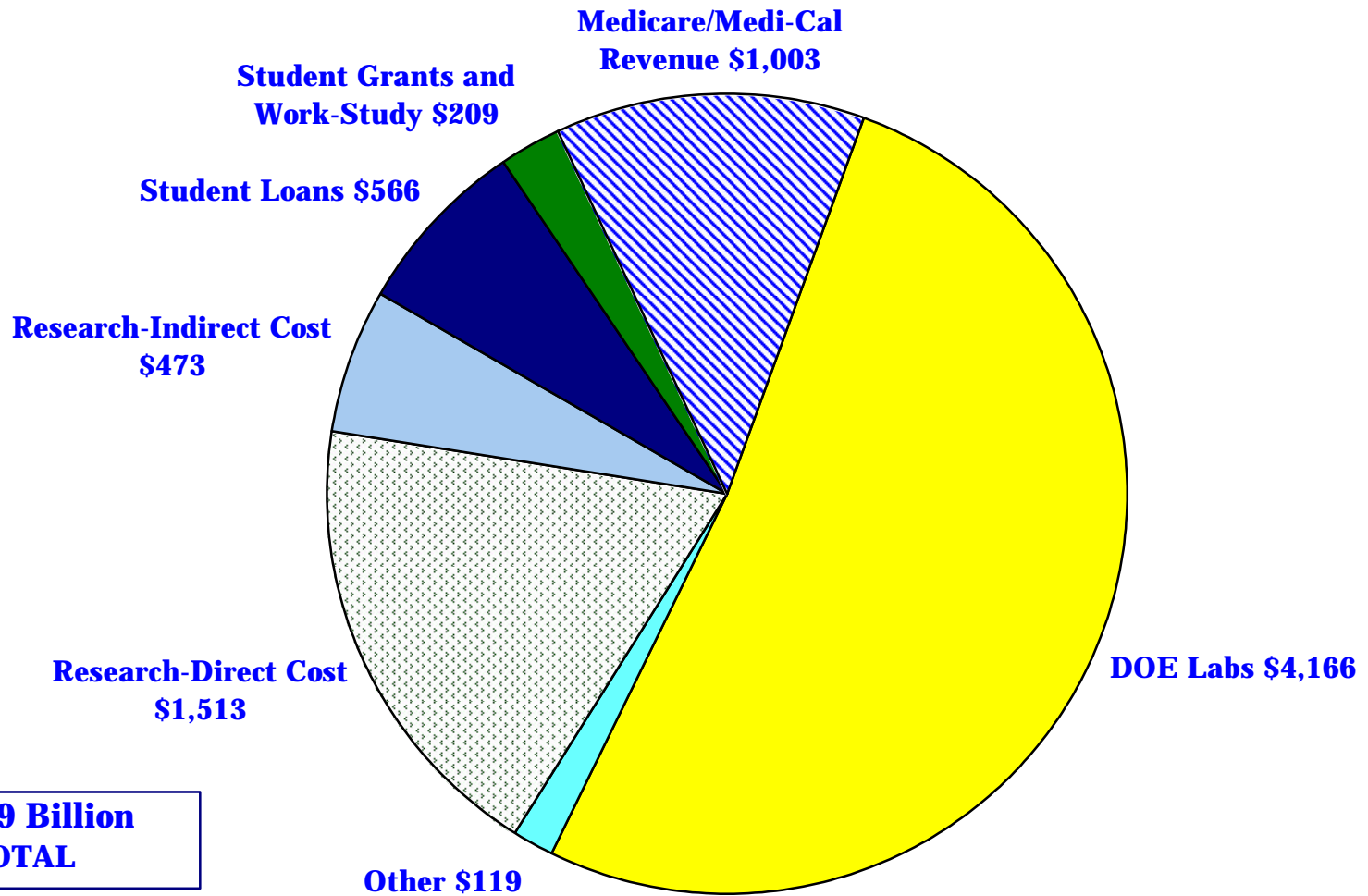
2004-05 BUDGET FOR CURRENT OPERATIONS AND EXTRAMURALLY FUNDED OPERATIONS

EXPENDITURES

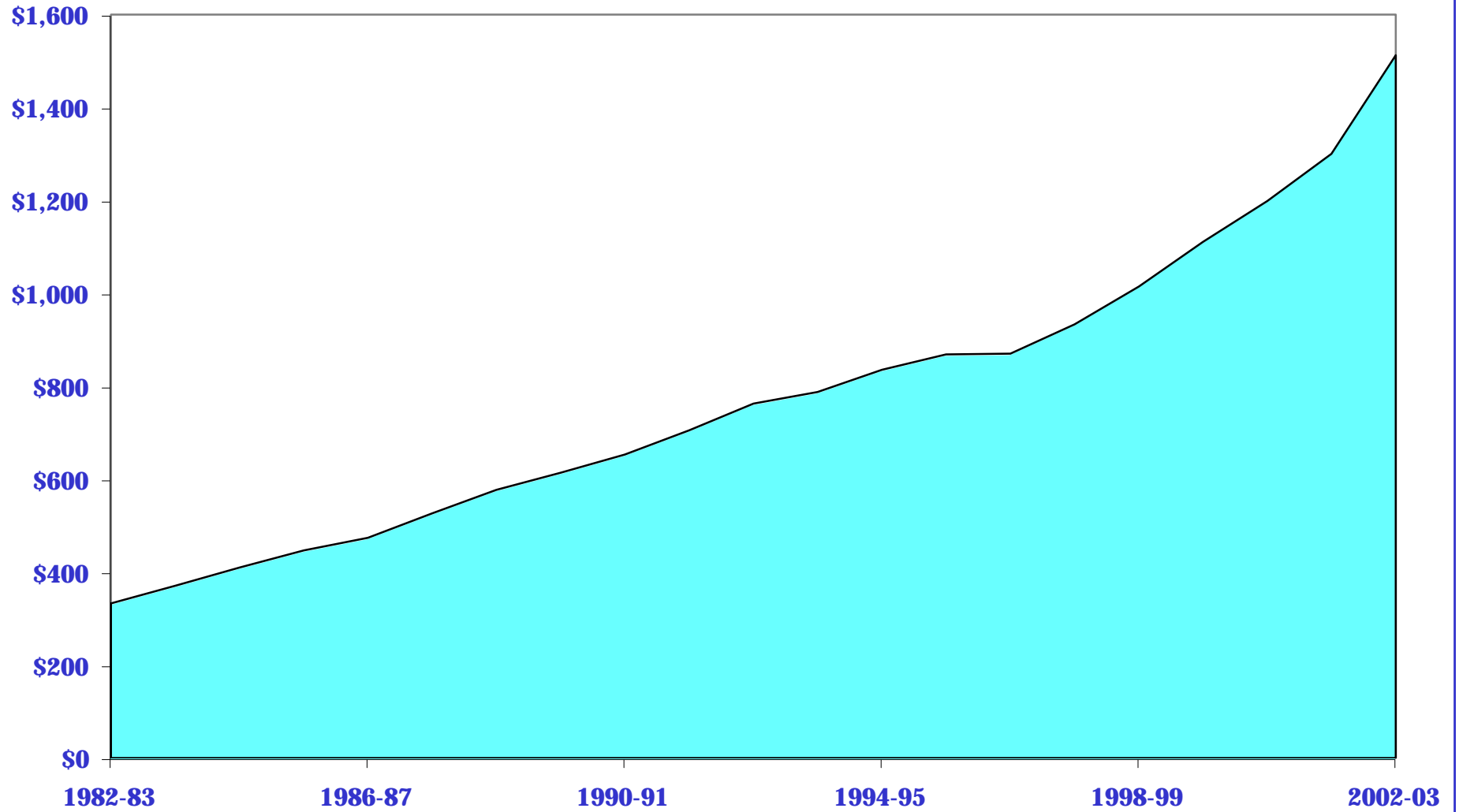
INCOME

	2003-04 Budget (\$000s)	2004-05 Proposed (\$000s)	Change Amount (\$000s)	%		2003-04 Budget (\$000s)	2004-05 Proposed (\$000s)	Change Amount (\$000s)	%
<u>BUDGET FOR CURRENT OPERATIONS</u>					<u>BUDGET FOR CURRENT OPERATIONS</u>				
Instruction:					General Fund				
General Campus	\$ 2,033,977	\$ 2,166,145	\$ 132,168	6.5%	State of California	\$ 2,897,965	\$ 3,192,365	\$ 294,400	10.2%
Health Sciences	763,099	765,244	2,145	0.3%	UC Sources	543,593	510,247	(33,346)	-6.1%
Summer Session	10,473	10,473	0	0.0%					
University Extension	228,504	235,571	7,067	3.1%	Total General Funds	\$ 3,441,558	\$ 3,702,612	\$ 261,054	7.6%
Research	529,014	539,081	10,067	1.9%					
Public Service	181,351	182,982	1,631	0.9%	<u>Restricted Funds</u>				
Academic Support:					State of California	\$ 74,441	\$ 70,012	\$ (4,429)	-5.9%
Libraries	249,221	255,405	6,184	2.5%	U. S. Government Appropriations	17,000	17,000	--	--
Other	463,760	469,259	5,499	1.2%	Student Fees:				
Teaching Hospitals	3,257,718	3,353,962	96,244	3.0%	Educational, Registration & Professional School Fees	1,084,103	1,163,505	79,402	7.3%
Student Services	397,910	411,962	14,052	3.5%	Extension, Summer Session & Other Fees	359,638	371,205	11,567	3.2%
Institutional Support	474,408	477,428	3,020	0.6%	Teaching Hospitals	3,208,123	3,304,367	96,244	3.0%
Operation and Maintenance of Plant	424,232	434,989	10,757	2.5%	Auxiliary Enterprises	644,592	676,822	32,230	5.0%
Student Financial Aid	436,602	462,881	26,279	6.0%	Endowments	152,853	157,439	4,586	3.0%
Auxiliary Enterprises	644,592	676,822	32,230	5.0%	Other	1,312,071	1,352,205	40,134	3.1%
Provisions for Allocation	13,972	7,656	(6,316)	-45.2%	Total Restricted Funds	\$ 6,852,821	\$ 7,112,555	\$ 259,734	3.8%
University Opportunity Fund and Special Programs	185,546	194,127	8,581	4.6%					
Program Maintenance: Fixed Costs, Economic Factors	--	171,180	171,180	--					
TOTAL BUDGET FOR CURRENT OPERATIONS	\$ 10,294,379	\$ 10,815,167	\$ 520,788	5.1%	TOTAL BUDGET FOR CURRENT OPERATIONS	\$ 10,294,379	\$ 10,815,167	\$ 520,788	5.1%
<u>EXTRAMURALLY FUNDED OPERATIONS</u>					<u>EXTRAMURALLY FUNDED OPERATIONS</u>				
Sponsored Research	\$ 2,294,999	\$ 2,393,751	\$ 98,752	4.3%	State of California	\$ 196,431	\$ 196,431	\$ 0	0.0%
Other Activities	1,200,476	1,234,812	34,336	2.9%	U.S. Government	1,939,909	2,036,904	96,995	5.0%
					Private Gifts, Contracts & Grants	890,811	917,538	26,727	3.0%
TOTAL EXTRAMURALLY FUNDED OPERATIONS	\$ 3,495,475	\$ 3,628,563	\$ 133,088	3.8%	Other	468,324	477,690	9,366	2.0%
					TOTAL EXTRAMURALLY FUNDED OPERATIONS	\$ 3,495,475	\$ 3,628,563	\$ 133,088	3.8%
TOTAL OPERATIONS	\$ 13,789,854	\$ 14,443,730	\$ 653,876	4.7%	TOTAL OPERATIONS	\$ 13,789,854	\$ 14,443,730	\$ 653,876	4.7%
<u>MAJOR DEPARTMENT OF ENERGY</u>					<u>MAJOR DEPARTMENT OF ENERGY</u>				
LABORATORIES	\$ 4,263,871	\$ 4,391,787	\$ 127,916	3.0%	LABORATORIES	\$ 4,263,871	\$ 4,391,787	\$ 127,916	3.0%

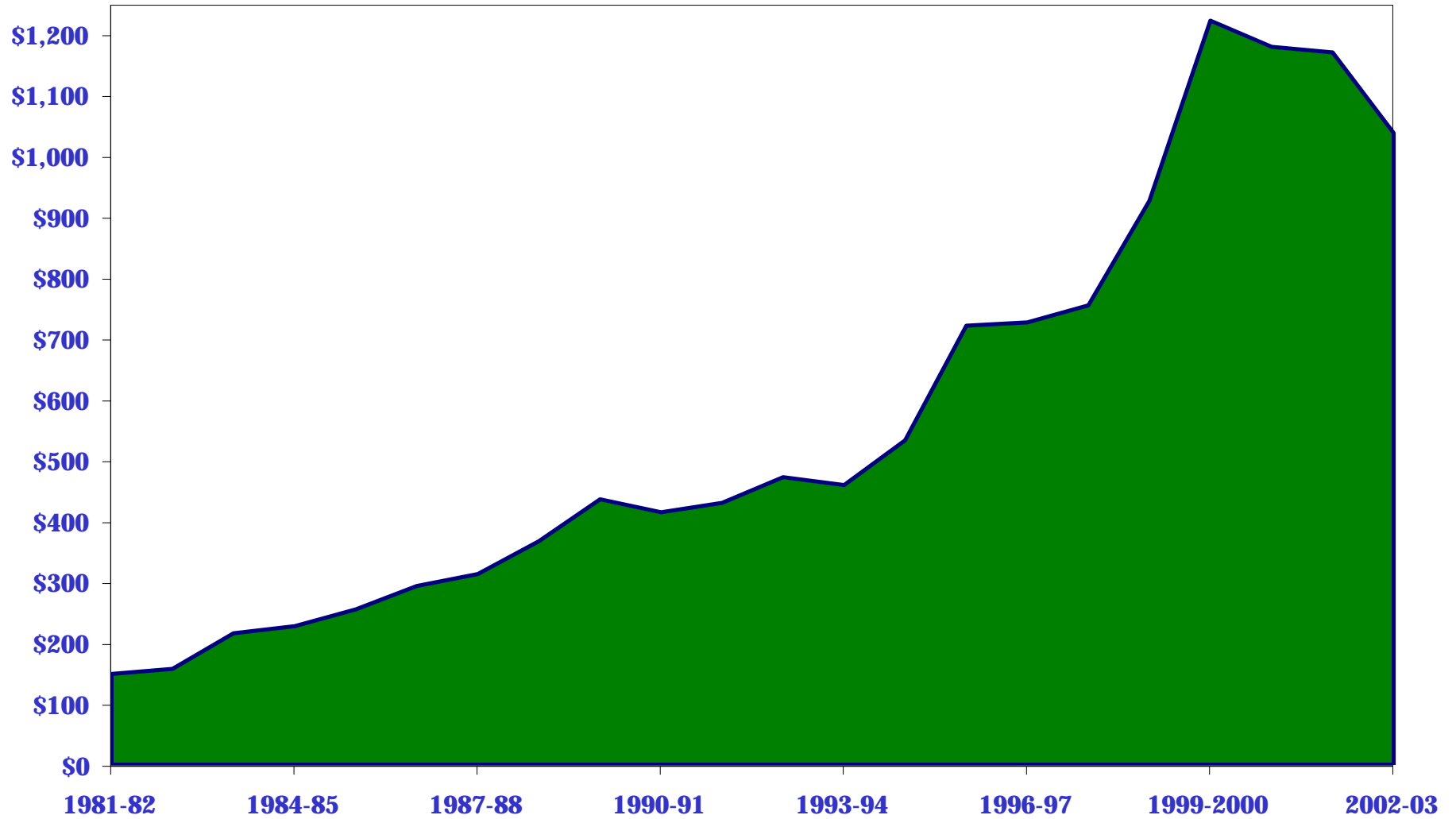
**2002-03 Federal Funds Supporting UC
(\$ in Millions)**

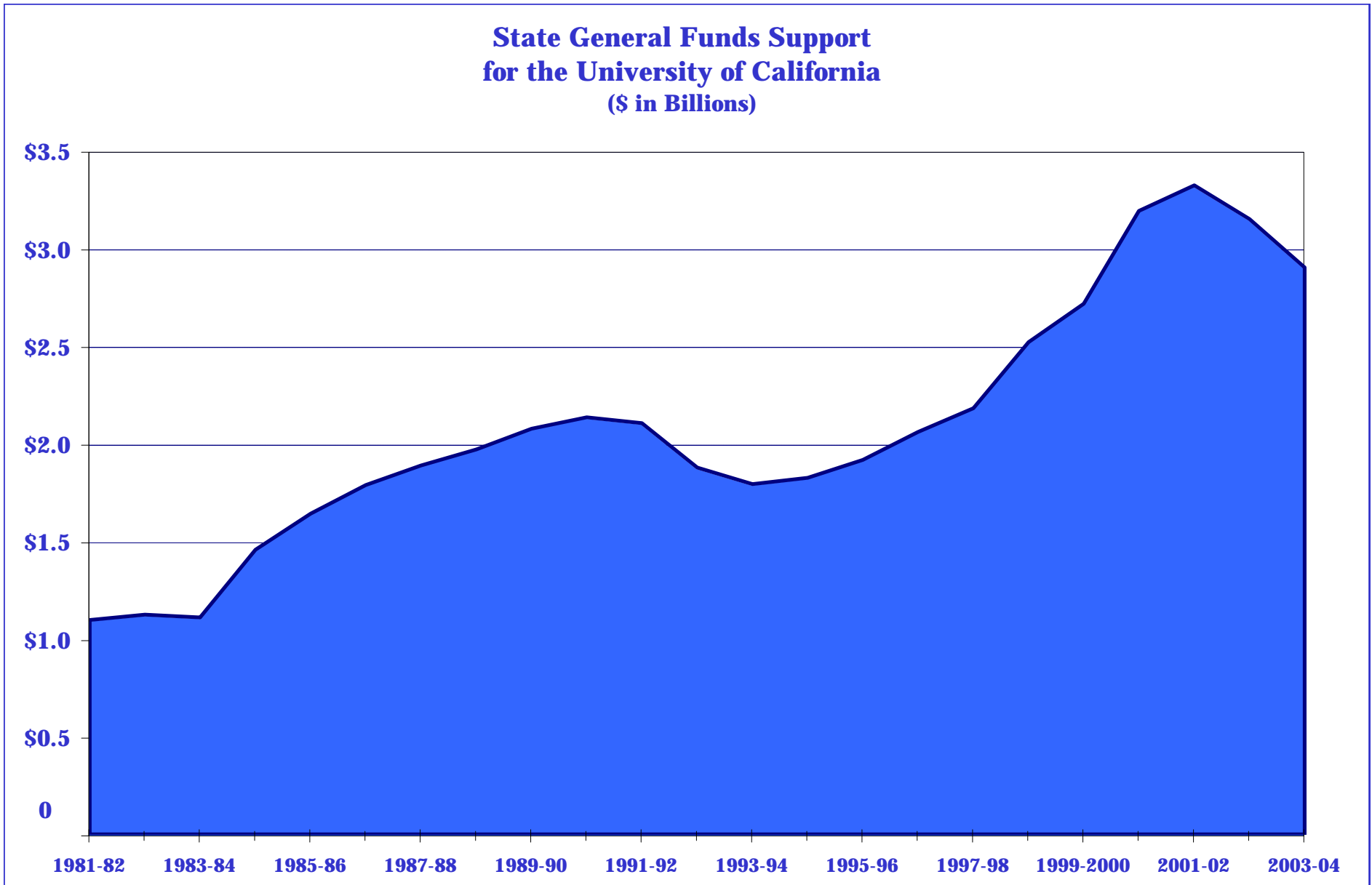


**Federal Research Expenditures at UC
1982-83 through 2002-03
(\$ in Millions)**

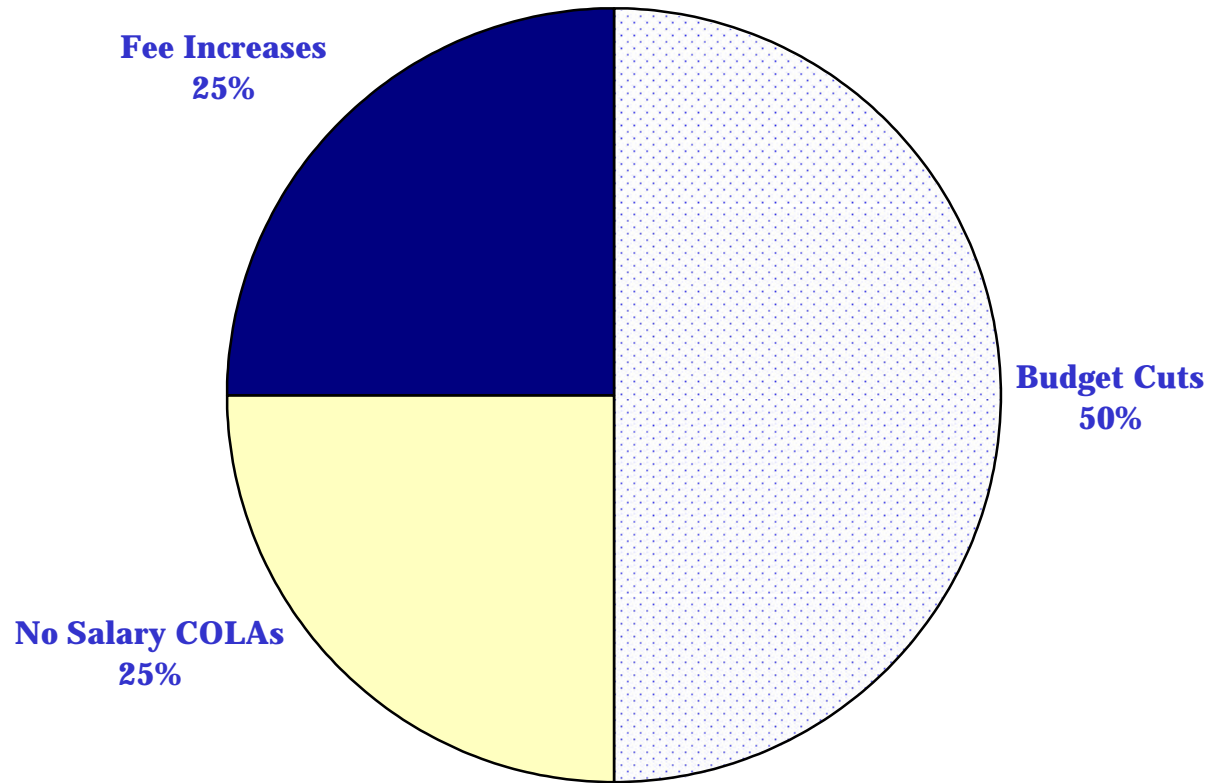


**Private Support for UC: Gifts,
Private Grants and Pledges
(\$ in Millions)**

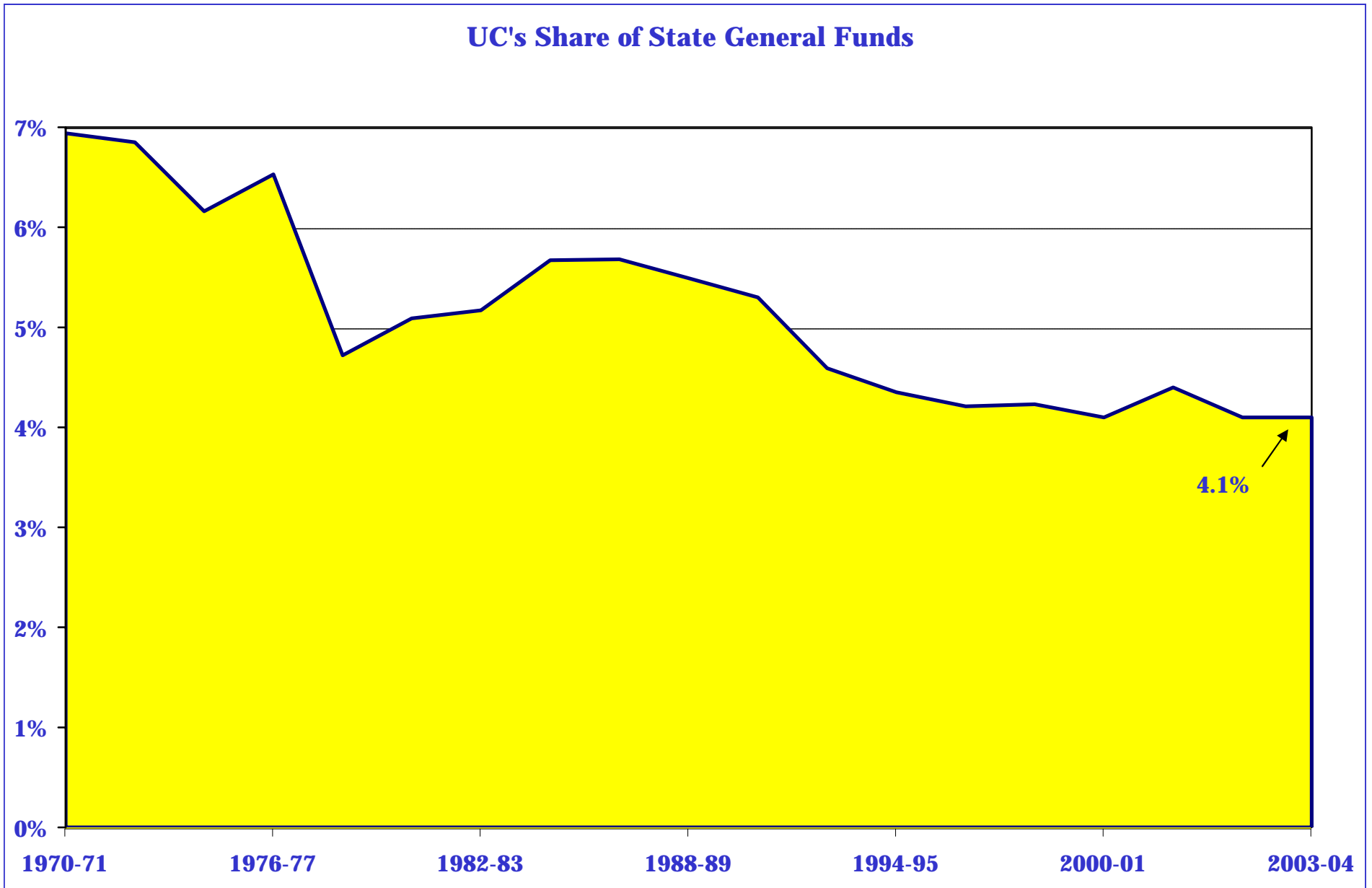




**\$900 Million Shortfall from Workload Budget
During Fiscal Crisis of the Early 1990s**



UC's Share of State General Funds



Partnership Agreement

State Funding Commitments:

- An annual average increase of 4% to the prior year's State General Fund base.
- Funding provided at the agreed-upon marginal cost for all enrollment growth (which is expected to be about 3% annually).
- An additional 1% increase to the prior year's State General Fund base to phase in funding to eliminate the annual budgetary shortfalls for ongoing building maintenance, instructional equipment, instructional technology, and libraries.
- Funding for other costs, including debt service related to capital outlay and annuitant health benefits.
- One-time funding, contingent upon the State's financial position, for high priority needs, such as deferred maintenance, libraries, equipment, instructional technology, and capital outlay. These funds, which would be contingent upon the State's fiscal situation, would be in addition to the funds provided to support the University's basic budget.
- Funding for new or expanded special initiatives or programs, such as the development of off-campus centers or the opening of new campuses, special research initiatives, outreach and public service programs to improve K-12 schools, the transition to year-round operations, as well as the costs of legislation agreed to and approved by the State. These funds, which would be contingent upon the State's fiscal situation, would be in addition to the funds provided to support the University's basic budget.
- \$210 million a year for each segment, consistent with Proposition 1A, to support capital outlay needs. Support for State general obligation bond measures and/or lease revenue bonds that would provide additional support for capital outlay needs beginning in 2002-03.
- Revenue equivalent to that which would be generated from annual increases in mandatory systemwide student fees and Fees for Selected Professional School students of no more than the increase in California per capita personal income.

UNIVERSITY OF CALIFORNIA

Partnership Agreement

Display 9

Progress on Accountability Measures 2002-03

- **Access.** UC continues to admit all eligible applicants who wish to attend. UC has exceeded budgeted enrollment levels each year of the Partnership.
- **Student Eligibility.** The University has implemented a new path to eligibility (Eligibility in the Local Context, or ELC) that opens UC's doors to the top 4% of students in each California high school. For Fall 2002, 13,000 ELC students were identified in the top 4% of their high school classes. Of this total, 10,800 students applied to the University and were admitted by a UC campus; of these, 6,500 students enrolled. All ELC-eligible students who apply to the University have been guaranteed a space in the UC system.
- **Community College Transfer.** The Partnership specifies an increase in community college transfers of 6% per year, from 10,150 in 1998-99 to 15,300 in 2005-06. Over the last four years, full-year transfer enrollment growth has met the Partnership goal, increasing on average 6% per year. In 2002-03, UC enrolled 12,780 new community college transfer students.
- **Graduation Rates.** Average time to degree for undergraduates who entered in 1995 is now 13 quarters, down from 13.4 quarters for students who entered in 1984. Of the freshmen who entered UC in 1996, 40% graduated in four years, 71% in five years, and 79% in six years. These rates are an improvement over 10 years ago, when the four-year rate was 34%, the five-year rate was 66%, and the six-year rate was 74%.
- **State-Supported Summer Instruction.** The Governor and the Legislature provided funds in 2001-02 for the first State-supported summer terms at the Berkeley, Los Angeles, and Santa Barbara campuses; UC Davis was added in 2002-03. Funds to reduce student fees at all campuses in the summer to the level of the rest of the year were first provided in 2000-01. As a result, summer enrollments increased substantially, enhancing UC's ability to plan for and accommodate the 216,500 students expected to enroll in the University by 2010. The four State-supported campuses enrolled 8,600 FTE students in Summer 2003, an increase of 9% over the previous summer and 100% since Summer 2000. These campuses increased the number of classes they provided by 14% and the number of regular-rank faculty who were assigned to teach by 16% over Summer 2002. They also provided an estimated \$11 million in student financial aid that would not have been available in summer programs without State support.
- **Graduate Enrollments.** In 2002-03, UC enrolled nearly 31,000 graduate FTE students, an increase of 4,400 FTE since 1999-2000.
- **Engineering and Computer Science Enrollment.** UC surpassed its goal in 2001-02 to increase engineering and computer science enrollments by 50%, from 16,000 to 24,000 students – four years ahead of schedule. In 2002-03, enrollments reached 26,500 FTE. Because of demand from industry, UC intends to continue growing in engineering and computer and information sciences, and expects enrollment in these fields to exceed 27,500 in 2003-04.

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Partnership Agreement

Display 9

Progress on Accountability Measures 2002-03

(Display 9, continued)

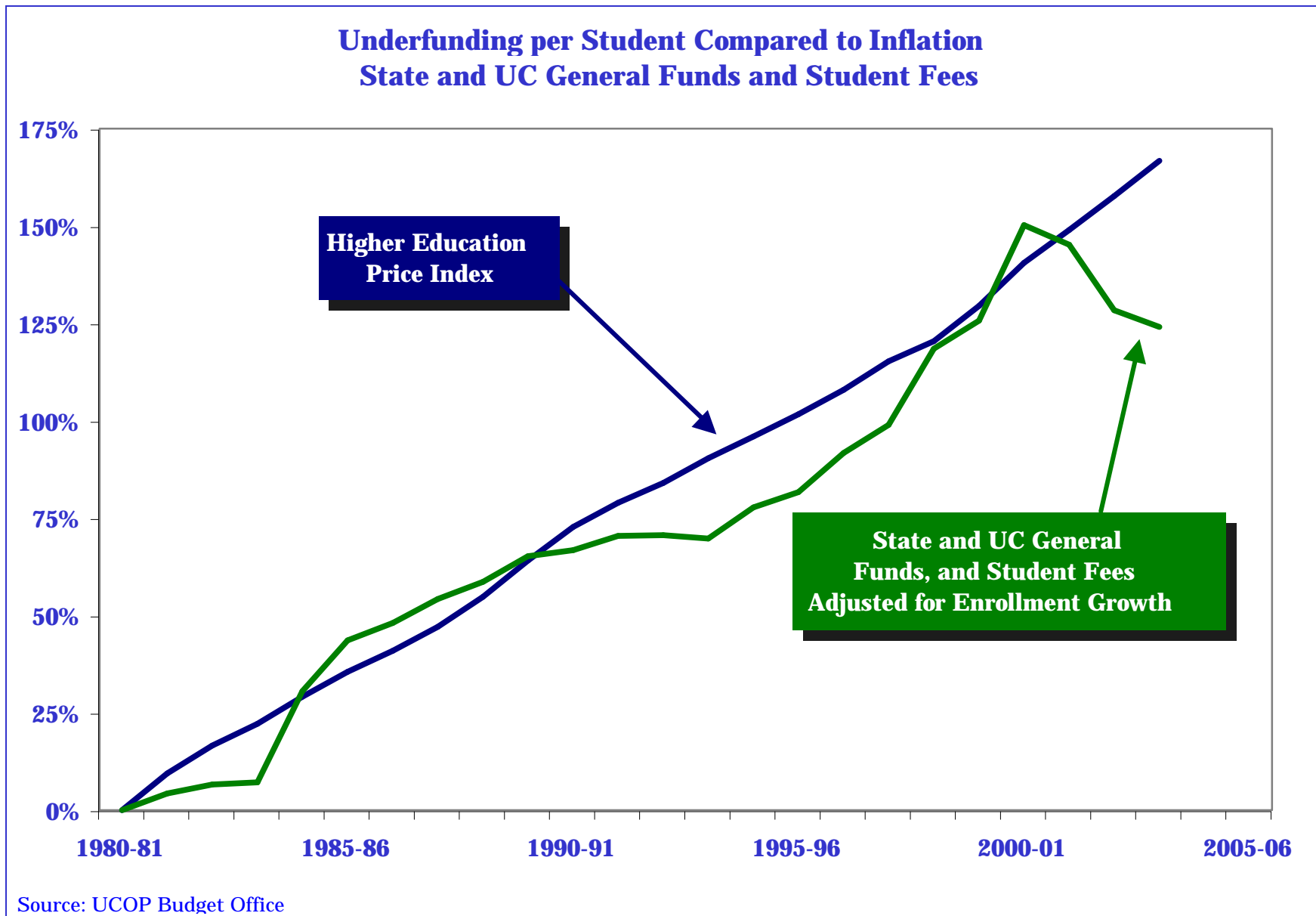
- **Credential Enrollment** UC more than doubled its education credential enrollment, from 1,000 FTE students in 1998-99 to 2,300 in 2002-03, as agreed under the Partnership with the Governor.
- **Student Fees.** For seven consecutive years, mandatory systemwide student fees were not increased. In 1998-99 and again in 1999-2000, fees for resident undergraduates were reduced 5%. In 2002-03, and again in 2003-04, mandatory systemwide student fees were increased to offset a total of \$230 million in base budget cuts that otherwise would have been targeted at instructional programs. As a consequence, fees rose by \$1,555 for resident undergraduates over the 18-month period. Annual student fees for resident undergraduates at UC are now about \$1,300 below the average of UC's public comparison institutions.
- **Financial Aid.** The amount of aid UC students receive has risen to more than \$1.3 billion a year, more than half of it in the form of gift aid.
- **UC Merced.** UC Merced will open to undergraduates in Fall 2005, and will serve 1,000 students in its inaugural year, with the addition of 800 students each year thereafter. In the meantime, the campus has established a system of distributed learning centers in conjunction with local community colleges at three locations: Fresno, Merced, and Bakersfield; a fourth is planned for Modesto. Development of UC Merced is part of the University's strategy to increase its enrollment capacity, to encourage San Joaquin Valley students to attend the University of California, and to provide the benefits of a research university to Californians in the Central Valley. Central Valley outreach programs developed by Merced have led to an increase of 94% (758 students) between 1990 and 2002 in the number of freshmen students enrolled in UC from Central Valley high schools.
- **Science Institutes.** UC has created four *California Institutes for Science and Innovation* that are pursuing cutting-edge research in fields that will be critical to the future of the state's economy by bringing together university researchers and private-sector partners to push the boundaries of knowledge, maintain California's economic leadership, and create jobs for the state's growing population. The Institutes are required to provide non-State matching funds at a 2:1 ratio, and they are expected to meet that requirement.
- **Research Funding.** The Partnership called for the University to seek to increase its share of federal research and development dollars to help maintain high-quality programs. Federal funding for UC research has increased on average by 8%-9% per year in recent years. That rate rose to 16% in 2002-03, due to significant increases in funding for health-related research.
- **Private Support.** Similarly, the University has met with great success in securing private support to supplement State funding, raising \$1.2 billion in 1999-2000 – the first year ever over \$1 billion – and exceeding \$1 billion again each year for the following three fiscal years (through June 30, 2003), in spite of the economic recession and sharp downturn in the stock market.

November 2003

Partnership Funding
(\$ in millions)

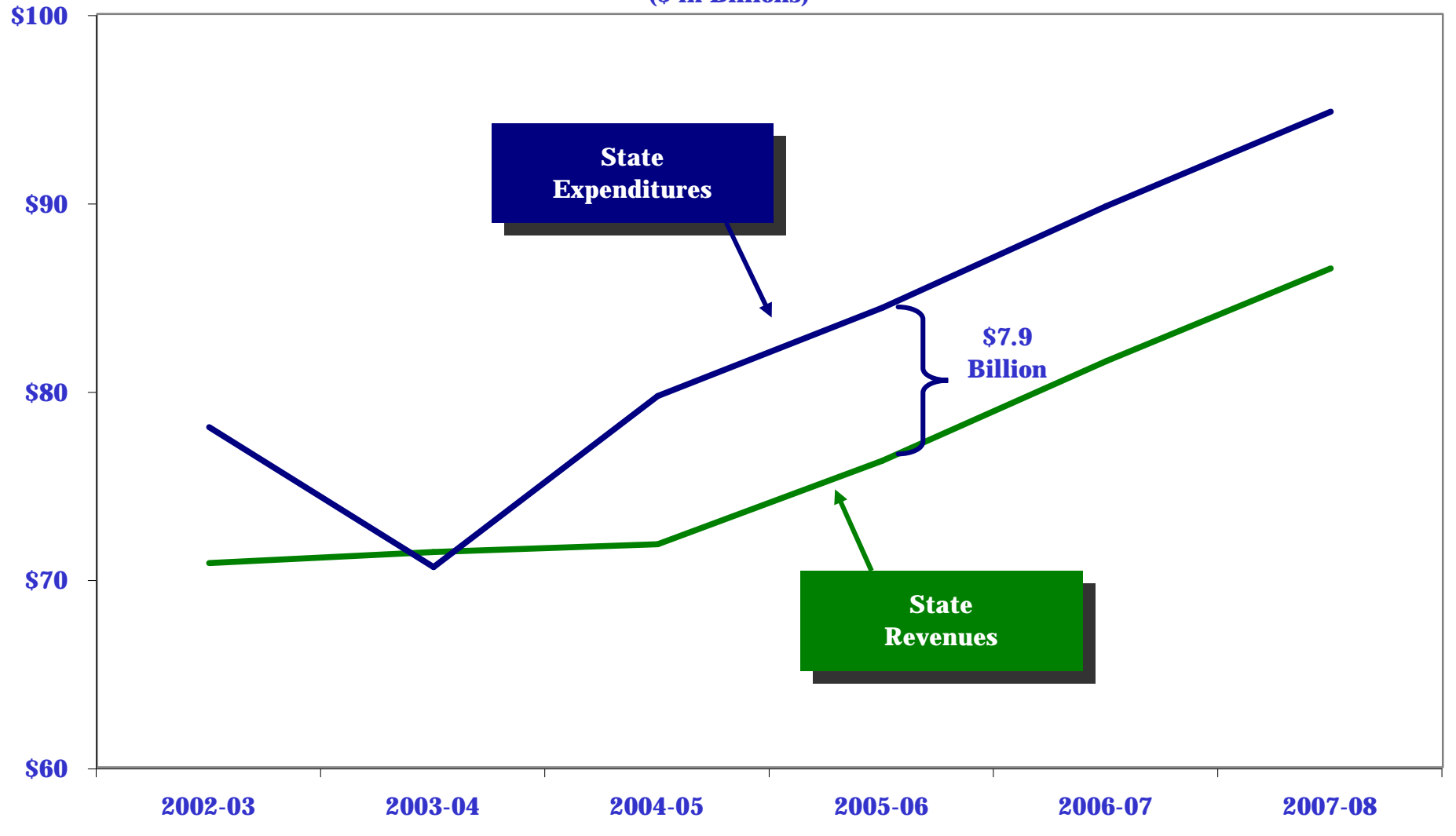
<u>Summary of Shortfall in Partnership Funding</u>				
	<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>Projected 2004-05</u>
State General Funds UC Should Receive Per the Partnership	\$ 3,423	\$ 3,702	\$ 3,980	\$ 4,220
Actual State General Funds UC Received	\$ 3,322	\$ 3,221	\$ 2,902	
Projected State General Funds for 2004-05				
Scenario 1 -- \$80.5 million is restored, freeze on enrollments, salaries, etc.				\$ 2,982
Scenario 2 -- \$80.5 million is restored; and 20% reduction in State General Funds				\$ 2,410
Annual Shortfall -- what UC received vs. should have received (with 20% cut in 2004-05)	\$ 101	\$ 481	\$ 1,078	\$ 1,810

<u>Details of 2003-04 Shortfall in Partnership Funding</u>	
Budget Cuts	
Core Needs (instructional equipment, instructional technology, maintenance, libraries)	\$ 29
Research	62
Public Service--Outreach	46
Other Public Service (non-Outreach)	126
Institutional and Academic Support	37
Student Services	25
Financial Aid	17
Unallocated Reductions Not Offset by Student Fee Increases	
One-time (UC to borrow these funds for 2003-04)	48
Permanent	35
Total Budget Cuts	\$ 424
Budget Cuts Offset with Student Fee Increases	\$ 230
Unfunded Partnership	\$ 424
Faculty Salaries are 9% behind the average of comparison institutions; staff salaries are trailing by similar percentages	
Health benefit costs are skyrocketing	
Energy costs are continuing to increase	
Maintenance backlogs continue to build up and no funding is provided for new space coming on line	
Non-salary price increases (inflation costs for equipment, library materials, etc.)	
Unfunded Partnership, 2001-02 through 2003-04	\$ 1,078



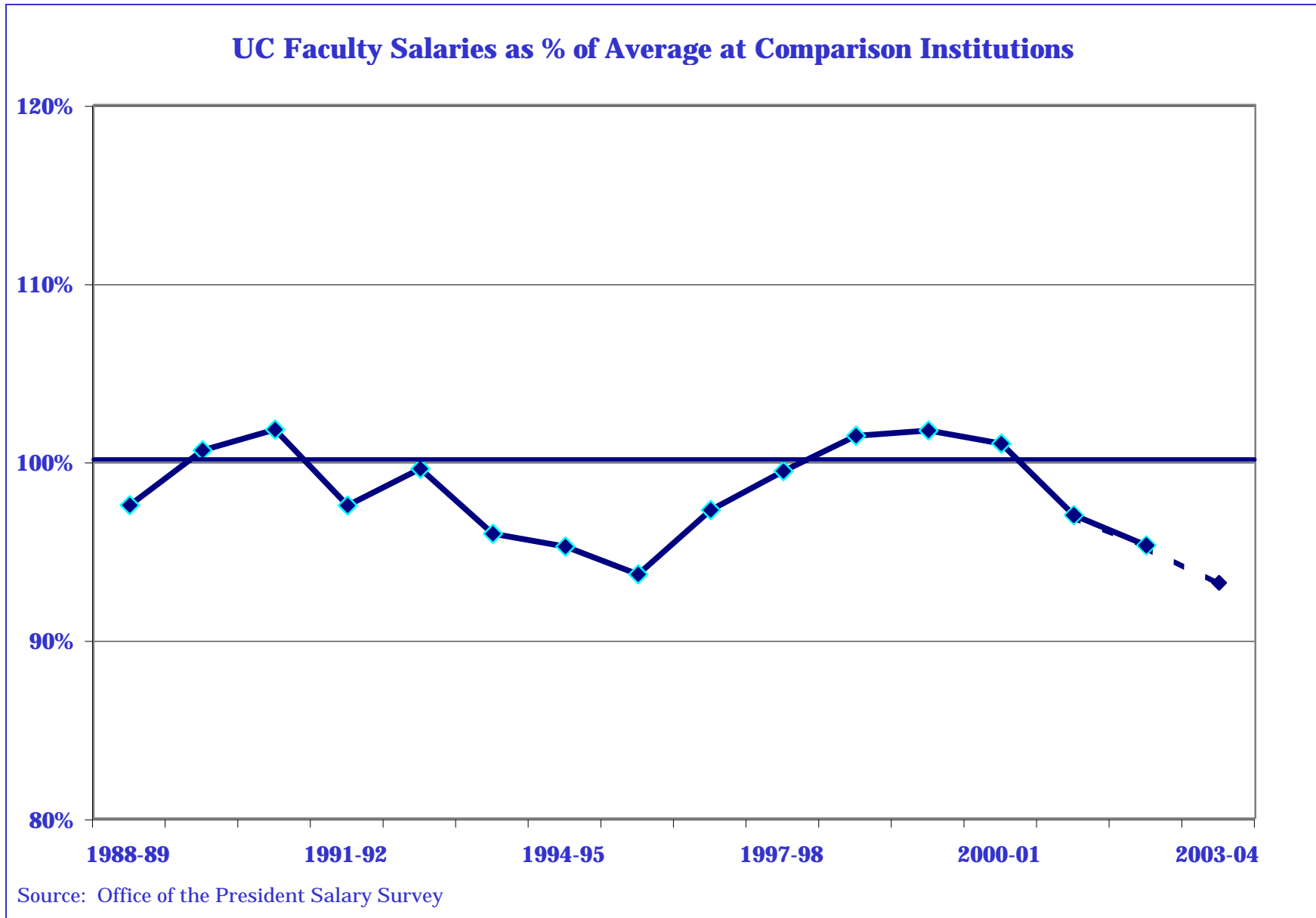
Total State General Funds Budget Summary 2003-04 Final Budget Act (\$ in Millions)		
	<u>2002-03</u>	<u>2003-04</u>
Prior Year Balance	\$ (1,983)	\$ 1,402
Revenues and Transfers	<u>\$ 70,852</u>	<u>\$ 73,353</u>
Deficit Financing Bond	\$ 10,675	-
Total Resources Available	\$ 79,544	\$ 74,755
Expenditures	<u><u>\$ 78,142</u></u>	<u><u>\$ 71,137</u></u>
Fund Balance	\$ 1,402	\$ 3,618
Budget Reserves:		
Reserve for Liquidation of Encumbrances	\$ 1,402	\$ 1,402
Reserve	-	\$ 2,216

**Legislative Analyst Office Estimates
of State General Funds Revenues and Expenses
(\$ in Billions)**

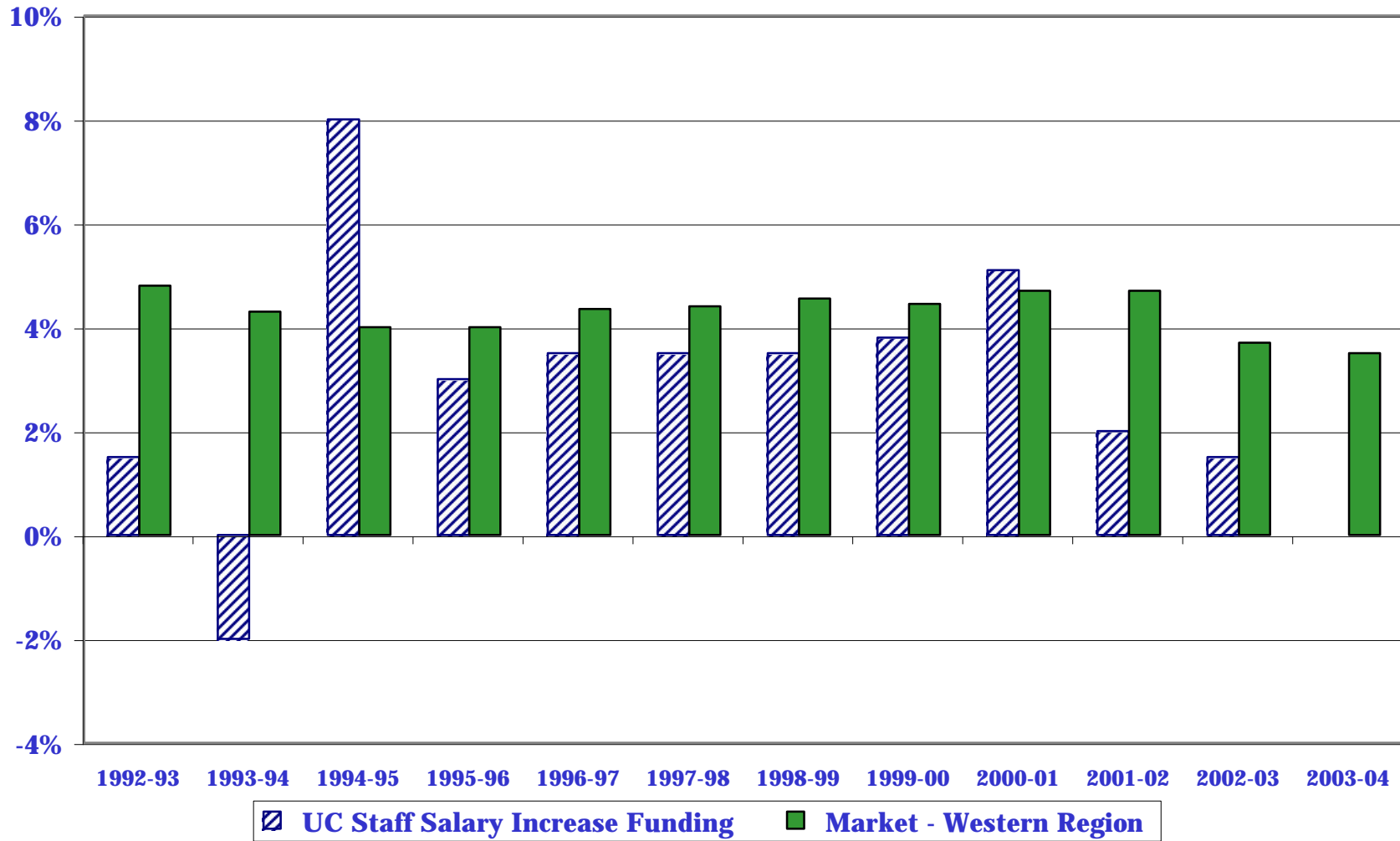


**Revenue Projections for 2004-05 Budget
Consistent with the Partnership Agreement
(\$ in Millions)**

State General Funds (4% increase to the base, excludes debt service for capital outlay) ..	\$114.2
State General Funds (1% increase to the base for core needs)	28.5
State General Funds (restoration of 2003-04 one-time unallocated reduction)	80.5
State General Funds for 5,000 FTE enrollment growth (marginal cost rate)	40.0
Funding for phasing State-supported summer term for four campuses not currently State-supported	31.2
Total increase in State General Funds that would normally be requested from the State consistent with the Partnership Agreement.....	\$294.4

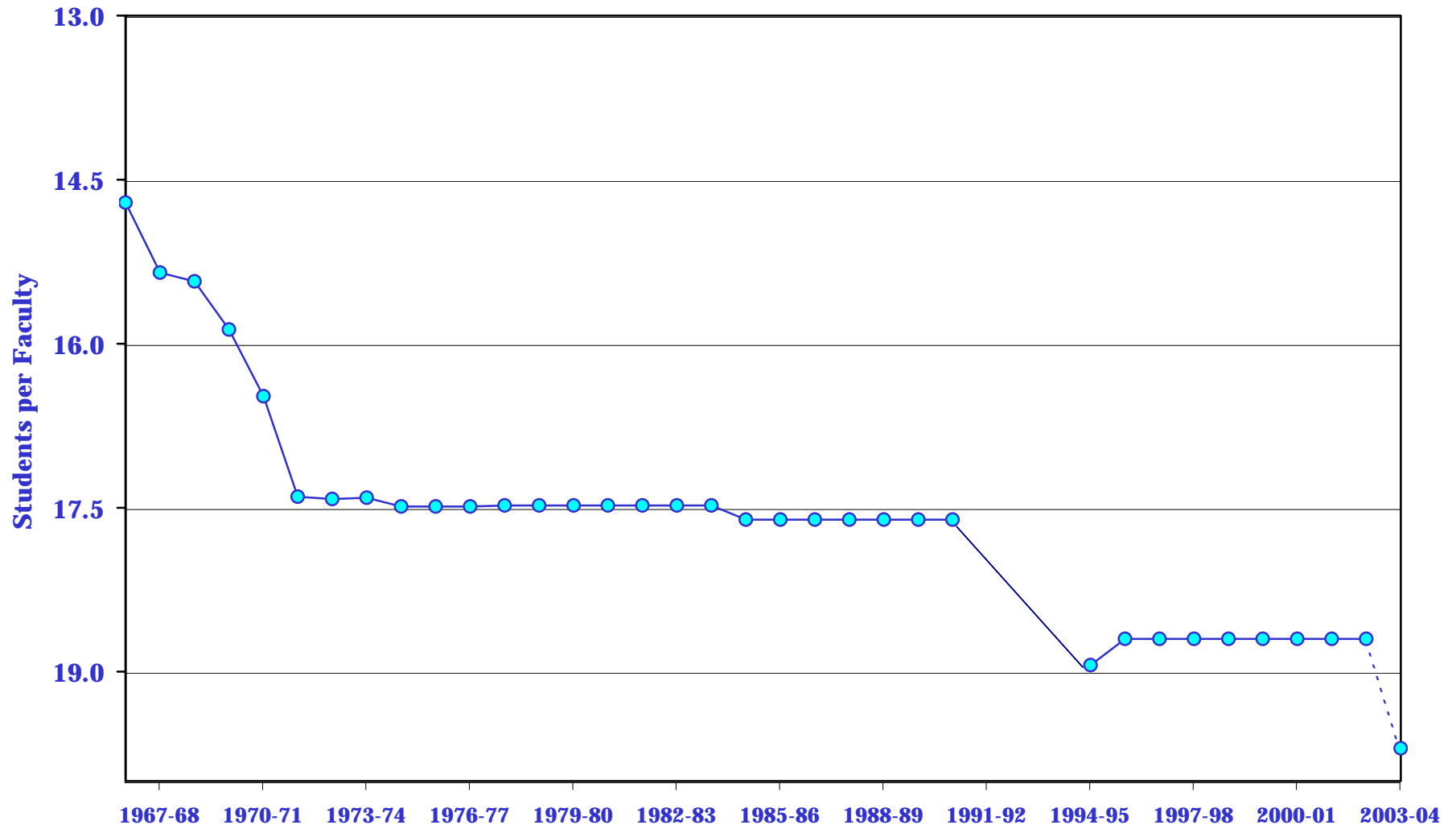


**% Increase/Decrease in State Funding
for Staff Salaries**



Source: WorldatWork, "Annual Salary Budget Survey"

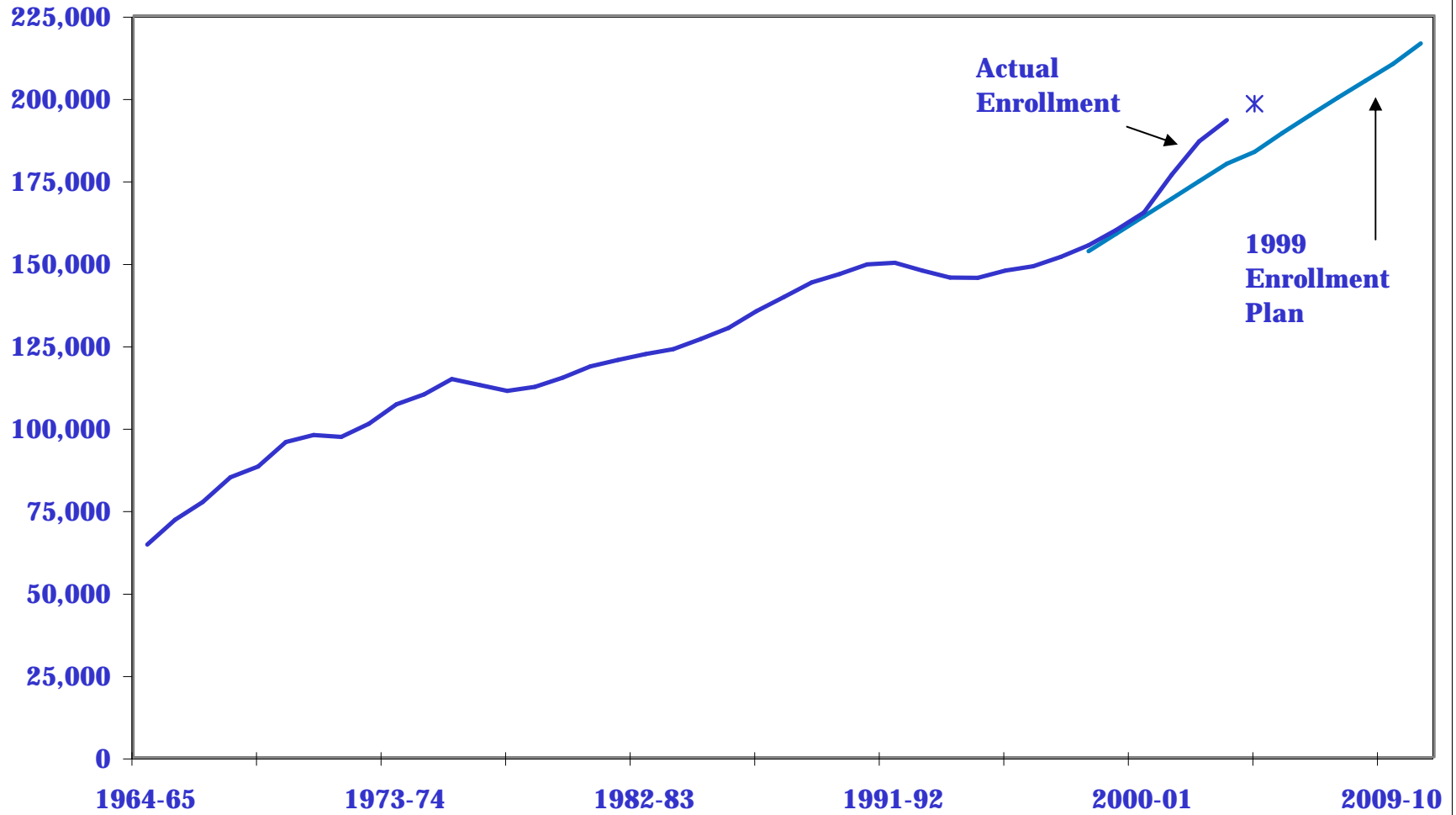
**Budgeted Student-Faculty Ratio
General Campus**



Serious Impact of Budget Cuts on Academic/Support Services

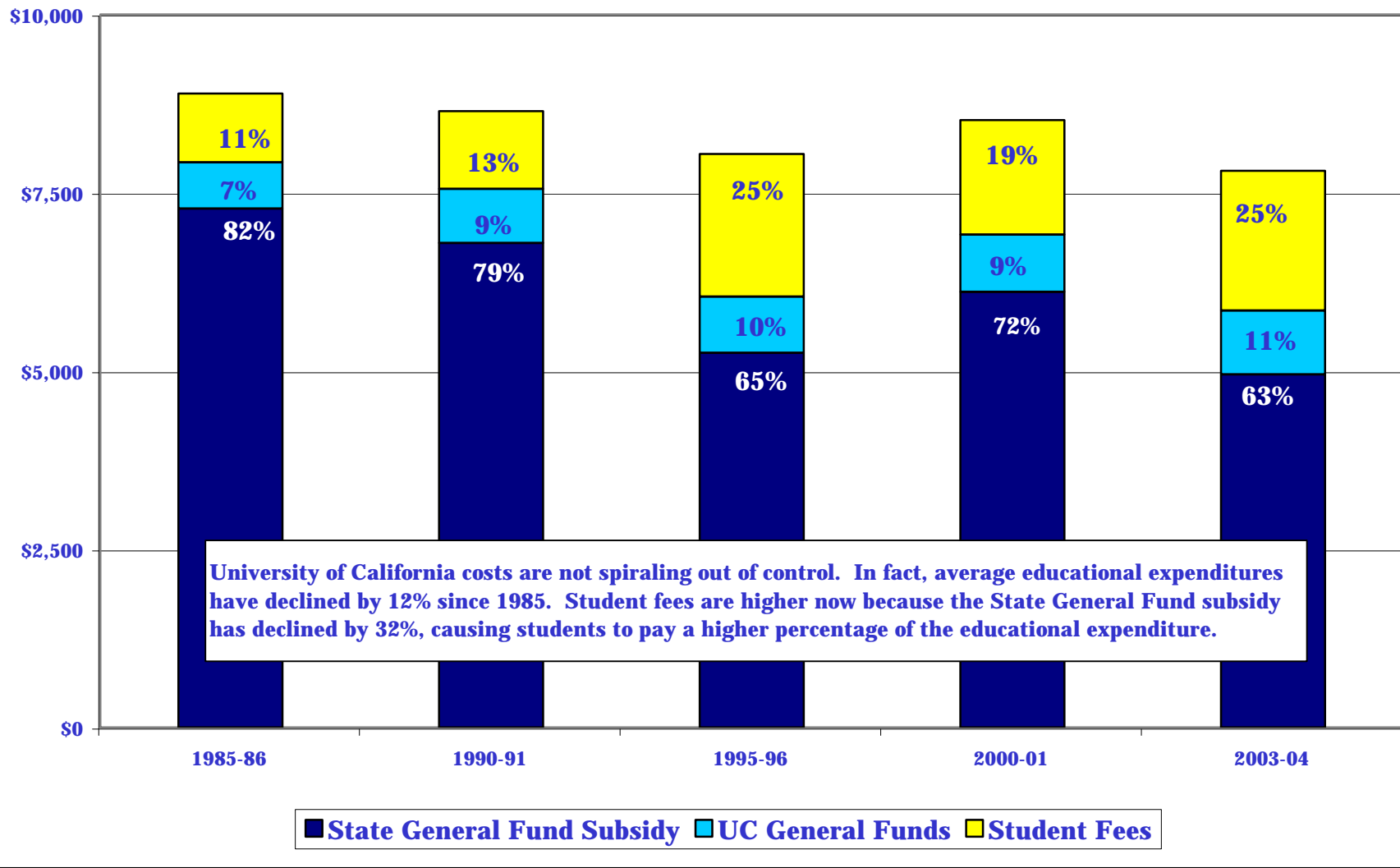
- **Research**
- **Public Service**
- **Outreach**
- **Libraries and Other Core Needs**
- **Academic and Instructional Support**
- **Student Services**
- **Energy Costs**
- **Undesignated Cuts**

**General Campus FTE Enrollment:
Actual Enrollment vs. 1999 Plan**

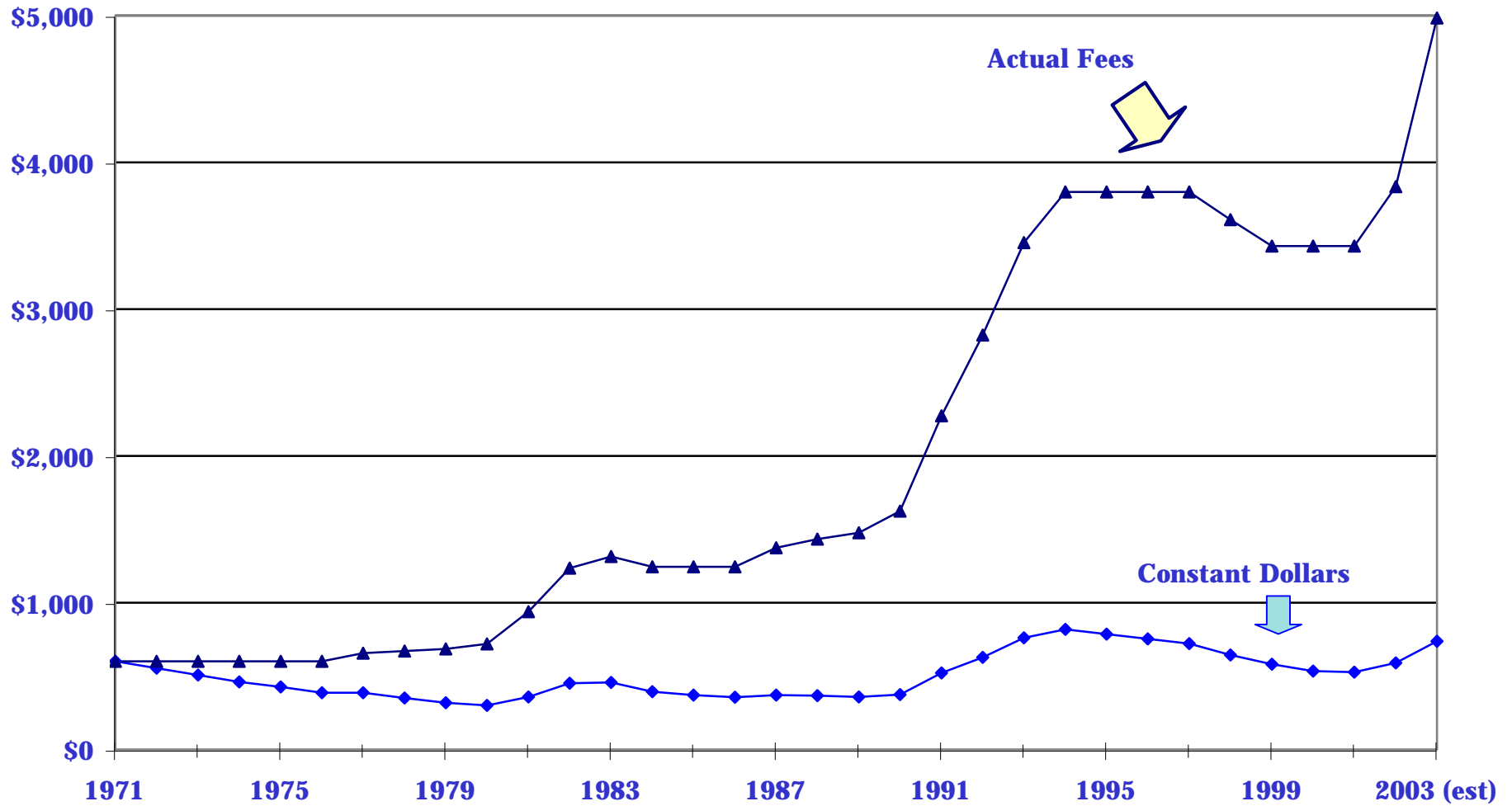


*Represents a 5,000 FTE increase for 2004-05 if enrollment growth were fully funded.

**Decline in Average UC Educational Expenditures and State Subsidy
(1985-86 dollars)**



**Resident Undergraduate Student Fee Levels
Compared to Fees in Constant 1971 Dollars
(Mandatory Systemwide Fees)**



Student Fees at the University of California and Public Salary Comparison Institutions				
Public Salary Comparison 2003-04 Fees at Public Institutions Used for Salary Comparisons	<u>Undergraduate</u>		<u>Graduate</u>	
	Resident	Non- resident	Resident	Non- resident
University of Illinois	\$ 7,010	\$ 18,046	\$ 7,756	\$ 18,866
University of Michigan	8,481	25,647	12,933	25,999
State University of New York	5,851	11,801	7,987	11,587
University of Virginia	6,149	22,169	7,856	19,964
2003-04 Average Fees of Comparison Institutions	\$ 6,873	\$ 19,416	\$ 9,133	\$ 19,104
2003-04 Average UC Fees *	\$ 5,530	\$ 19,740	\$ 6,843	\$ 19,333
2004-05 Estimated Average Fees for Public Salary Comparison Institutions	\$ 7,423	\$ 20,969	\$ 9,864	\$ 20,632
2004-05 Estimated Average UC Fees assuming a 5% increase in systemwide fees and nonresident tuition	\$ 5,779	\$ 20,701	\$ 7,104	\$ 20,219

* Does not include undergraduate student health insurance fees which may be waived by demonstrating comparable insurance coverage.

UNIVERSITY OF CALIFORNIA

2003-04 RESIDENT FEES FOR SELECTED PROFESSIONAL SCHOOL STUDENTS												
University of California	<u>Under-graduate</u>	<u>Graduate</u>	<u>Medicine</u>	<u>Dentistry</u>	<u>Veterinary Medicine</u>	<u>Law</u>	<u>Business Admin.</u>	<u>Optometry</u>	<u>Pharmacy</u>	<u>Nursing</u>	<u>Theater, Film & TV</u>	
2003-04 Fees												
Educational Fee, University Registration Fee, and Average Miscellaneous Fees	\$ 5,530 *	\$ 6,843	\$ 7,108	\$ 7,634	\$ 9,272	\$ 6,984	\$ 6,209	\$ 6,414	\$ 7,166	\$ 6,969	\$ 6,563	
Professional Fees	--	--	\$ 8,549	\$ 8,060	\$ 6,565	\$ 9,849	\$ 9,360	\$ 4,875	\$ 4,875	\$ 2,925	\$ 3,185	
Total Fees for 2003-04	\$ 5,530 *	\$ 6,843	\$ 15,657	\$ 15,694	\$ 15,837	\$ 16,833	\$ 15,569	\$ 11,289	\$ 12,041	\$ 9,894	\$ 9,748	
Comparison Institution Fees												
2003-04 Fees												
<i>Public Salary Comparison Institutions</i>												
University of Illinois	\$ 7,010	\$ 7,756	\$ 22,832	\$ 17,258	\$ 13,488	\$ 14,566	\$ 15,960		\$ 12,842	\$ 10,613	\$ 7,754	
University of Michigan	\$ 8,481	\$ 12,933	\$ 20,525	\$ 19,865		\$ 27,863	\$ 29,687		\$ 16,619	\$ 13,833	\$ 13,417	
State University of New York	\$ 5,851	\$ 7,987	\$ 17,949	\$ 14,509		\$ 12,849	\$ 8,159		\$ 13,109		\$ 7,992	
University of Virginia	\$ 6,149	\$ 7,856	\$ 22,486			\$ 23,798	\$ 28,220			\$ 6,019	\$ 7,866	
<i>Additional Fee Comparison Institutions for Selected Programs</i>												
University of Alabama								\$ 12,000				
Cornell University (statutory college)					\$ 16,650							
Michigan State University					\$ 14,000							
University of Minnesota					\$ 15,911							
University of Missouri								\$ 16,752				
Ohio State University								\$ 10,995				
University of Wisconsin					\$ 15,856							
<i>Public Comparison Institution</i>												
Average Fees for 2003-04	\$ 6,873	\$ 9,133	\$ 20,948	\$ 17,211	\$ 15,181	\$ 19,769	\$ 20,507	\$ 13,249	\$ 14,190	\$ 10,155	\$ 9,721	
<i>Private Salary Comparison Institutions</i>												
Harvard University		\$ 28,404	\$ 34,741				\$ 39,288					
Massachusetts Institute of Technology	\$ 29,600	\$ 29,500					\$ 34,680					
Stanford University	\$ 28,563	\$ 28,563	\$ 34,716			\$ 32,424	\$ 36,252					
Yale University	\$ 28,400	\$ 28,400	\$ 35,450			\$ 33,690	\$ 34,772					
* Excludes undergraduate student health insurance fees. Effective Fall 2001, undergraduate students must demonstrate proof of insurance to enroll.												

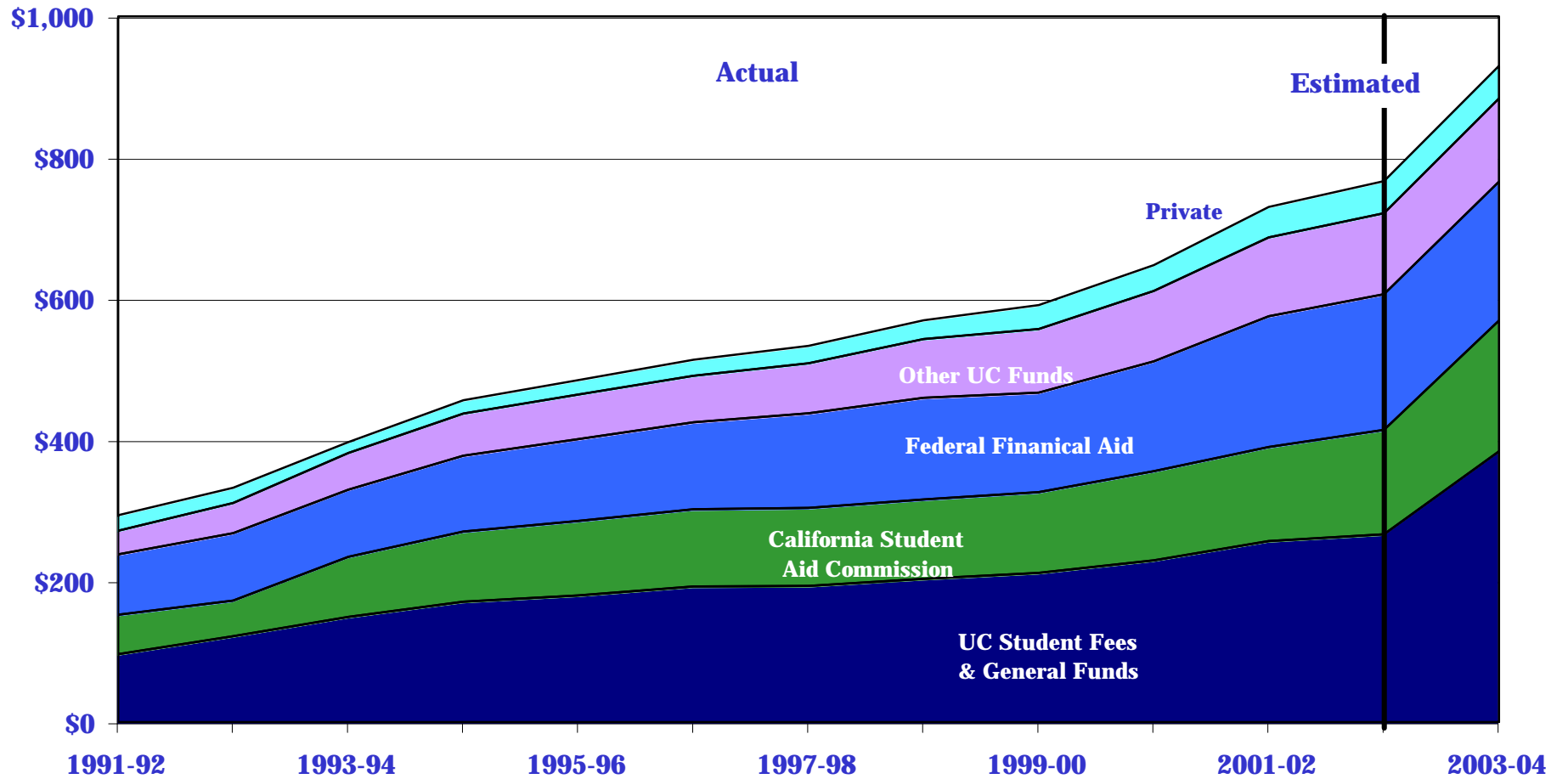
**TOTAL TUITION AND FEE CHARGES
FOR NONRESIDENT UNDERGRADUATE STUDENTS
1978 - 2003**

Year	Mandatory Systemwide Fees	Average Campus Fees	Nonresident Tuition	Total Fees & Tuition	Total % Increase in Tuition and Fees
1978-79	\$ 671	\$ 49	\$ 1,905	\$ 2,625	--
1979-80	685	51	2,400	3,136	19.5%
1980-81	719	57	2,400	3,176	1.3%
1981-82	938	60	2,880	3,878	22.1%
1982-83	1,235	65	3,150	4,450	14.7%
1983-84	1,315	72	3,360	4,747	6.7%
1984-85	1,245	79	3,564	4,888	3.0%
1985-86	1,245	81	3,816	5,142	5.2%
1986-87	1,245	100	4,086	5,431	5.6%
1987-88	1,374	118	4,290	5,782	6.5%
1988-89	1,434	120	4,956	6,510	12.6%
1989-90	1,476	158	5,799	7,433	14.2%
1990-91	1,624	196	6,416	8,236	10.8%
1991-92	2,274	212	7,699	10,185	23.7%
1992-93	2,824	220	7,699	10,743	5.5%
1993-94	3,454	273	7,699	11,426	6.4%
1994-95	3,799	312	7,699	11,810	3.4%
1995-96	3,799	340	7,699	11,838	0.2%
1996-97	3,799	367	8,394	12,560	6.1%
1997-98	3,799	413	8,984	13,196	5.1%
1998-99	3,799	428	9,384	13,611	3.1%
1999-2000	3,799	474	9,804	14,077	3.4%
2000-01	3,799	535	10,244	14,578	3.6%
2001-02	(1) 3,799	430	10,704	14,933	2.4%
2002-03 (Annualized)	(1) 4,204	453	12,480	17,137	14.8%
2003-04	(1) 5,464	546	13,730	19,740	15.2%

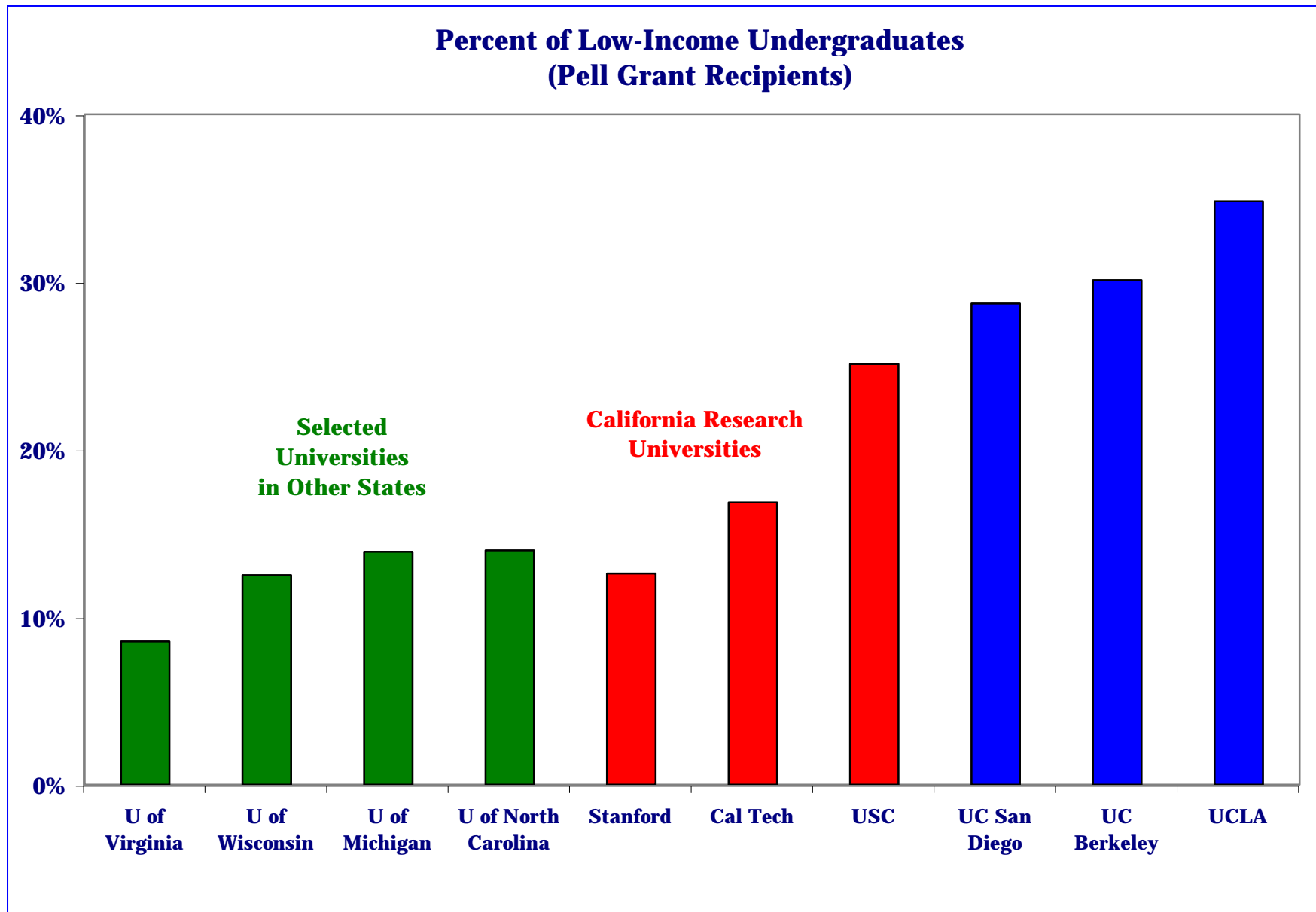
(1) Does not include undergraduate student health insurance fees which may be waived by demonstrating comparable insurance coverage.

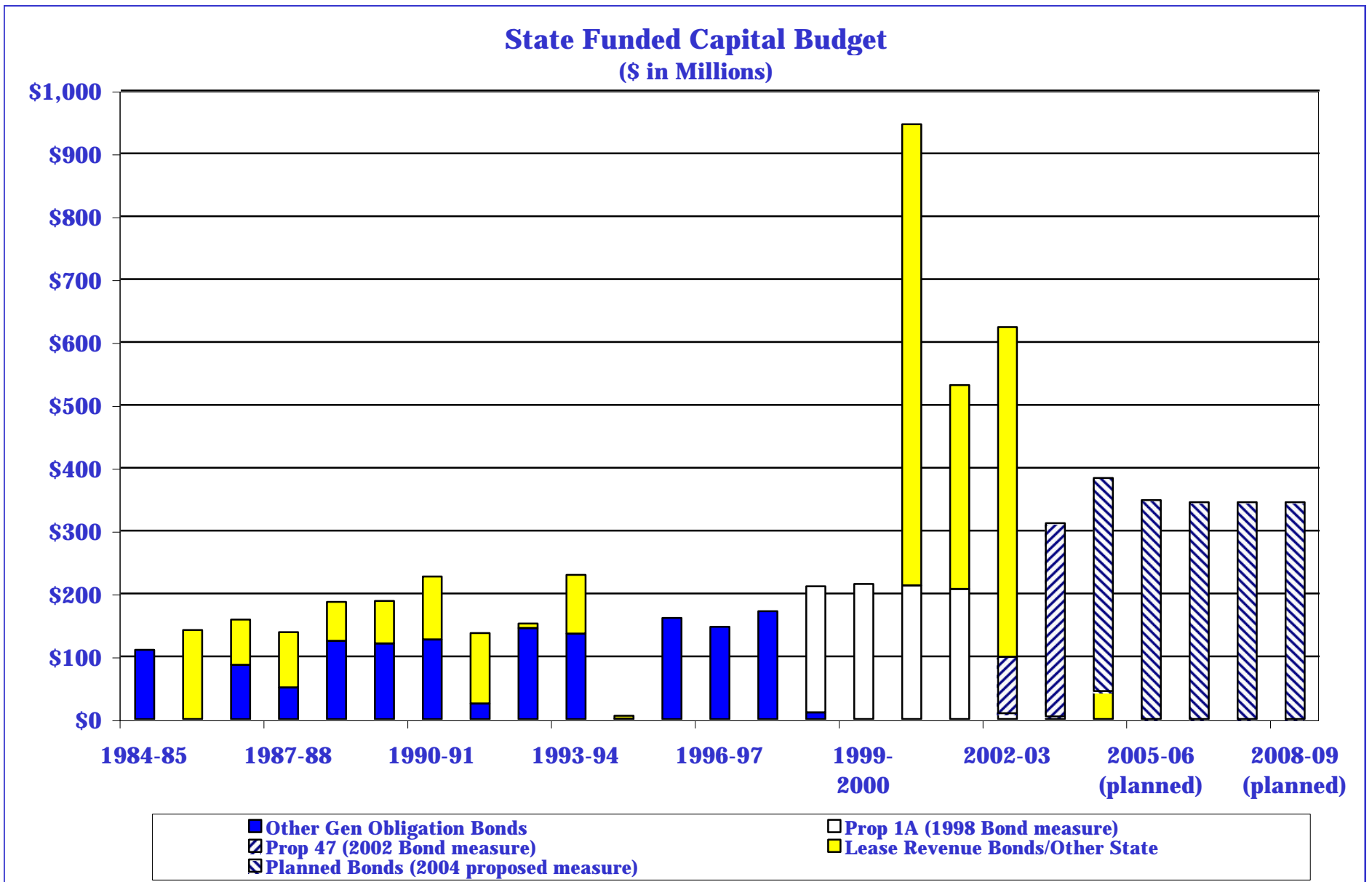
Scholarships, Grants, and Fellowships by Fund Source, 2000-01 to 2003-04 (\$ in Millions)				
	2000-01	2001-02	2002-03	2003-04
<u>UC Funds</u>				
Student Fees and State General Funds	\$ 229.3	\$ 256.4	\$ 266.0	\$ 383.6
Other University Funds	99.7	111.7	114.9	117.6
Subtotal	\$ 329.0	\$ 368.1	\$ 380.9	\$ 501.2
<u>Other Funds</u>				
Student Aid Commission	\$ 126.3	\$ 133.4	\$ 148.0	\$ 185.5
Federal	155.6	185.3	192.2	196.8
Private Funds	36.8	43.2	45.4	46.4
Total, All Funds	\$ 647.7	\$ 729.9	\$ 766.5	\$ 929.9
Note: Numbers for 2002-03 and 2003-04 are estimates; Student Fees and State General Funds are based on budgeted amounts.				

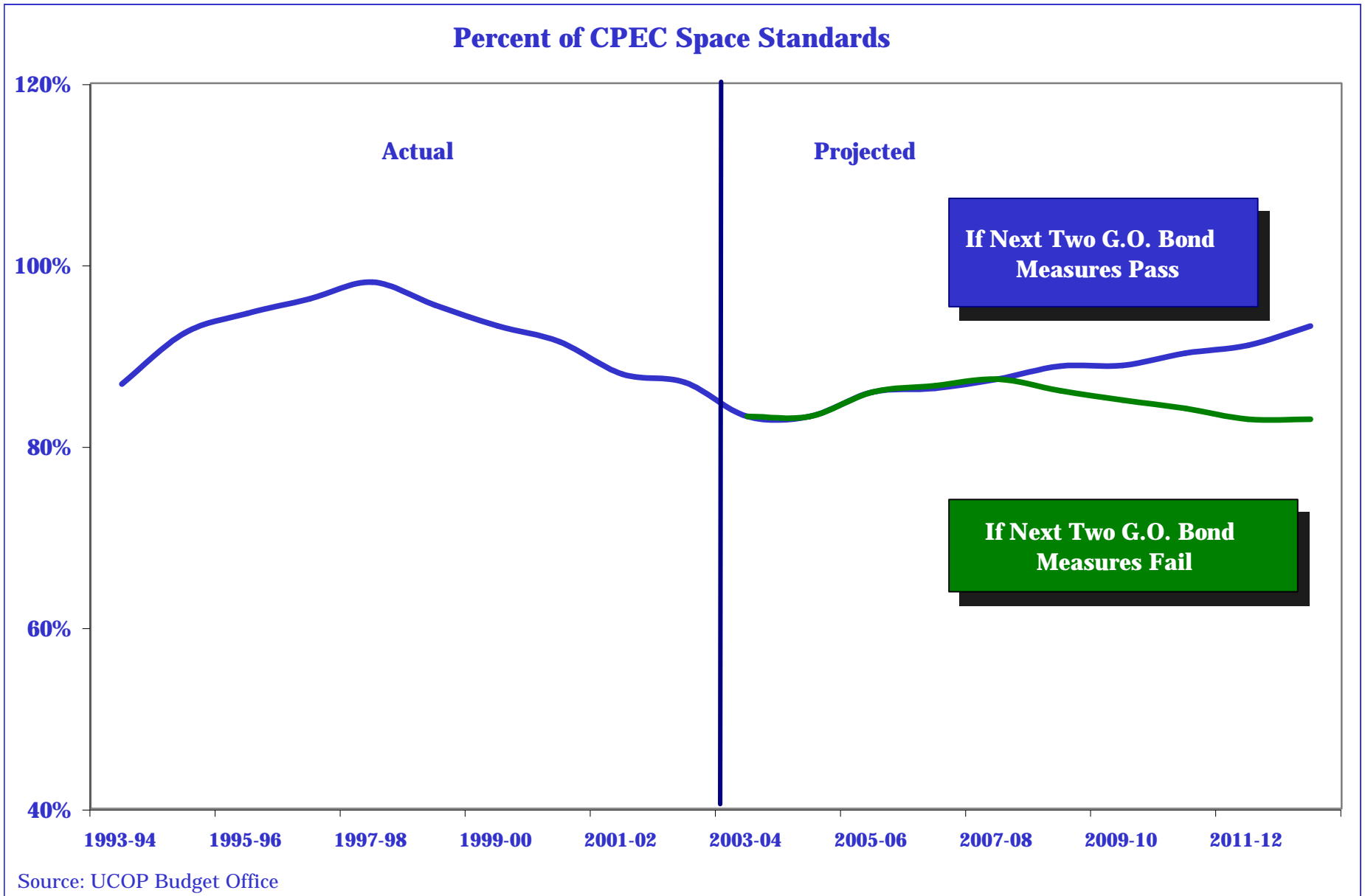
**Student Financial Aid Expenditures
Fellowships, Scholarships and Grants
(\$ in Millions)**



Source: UCOP Office of Academic Affairs







UNIVERSITY OF CALIFORNIA

Display 30

2004-05 BUDGET FOR CAPITAL IMPROVEMENTS

CCCI: 4100
EPI: 2627

Priority Number	Cam-pus	Project	Prefunded (\$000)	2004-05 Budget (\$000)	Future Funding Requirements (\$000)	Total Project Cost (\$000)
Capital Equipment for Previously Authorized Projects						
---	SD	Pharmaceutical Sciences Building	PWC 27,728 C [360] X PWCE [12,325] LB	E 2,049	---	29,777 [12,685]
---	SB	Psychology Building Addition and Renewal	P [397] U WC 10,293 PWC [2,282]	E 410	---	10,703 [2,769]
---	UW	Northern Regional Library Facility, Phase 3	PWC 18,020	E 499	---	18,519
Major Capital Projects						
1	Irv	Biological Sciences Unit 3	PW 3,592 C [4,000] LB	C 50,120	E 3,150 E [3,150] X	56,862 [7,150]
2	Riv	Psychology Building	PW 2,241	C 30,192	E 1,924	34,357
3	Dav	Robert Mondavi Institute for Wine and Food Science	PW 1,500 PW [1,800] X PWC [20,000] G	C 30,135	---	33,635 [21,800]
4	SD	Student Academic Services Facility	PW 2,131 PW [789] X	C 19,461 C [2,340] X C [5,000] LB	E 500	22,092 [8,129]
5	SB	Biological Sciences Buildings Renovation	PW 1,000	C 9,691	---	10,691
6	SC	Alterations for Engineering, Phase 2	PW 396	C 4,002	---	4,398
7	SB	Education and Social Sciences Building	PW 4,116 PW [600] G	C 49,706 C [7,232] G	E 2,432 E [218] G	56,254 [8,050]
8	SD	Satellite Utilities Plant, Phase 1	PW 647	C 8,200	---	8,847
9	LA	Geology Seismic Correction	PW 978	C 9,489	---	10,467
10	Dav	Seismic Corrections -- Phase 4	PW 574	C 6,714	---	7,288
11	SD	Applied Physics and Mathematics Renovation	PW 845	C 8,809	---	9,654
12	Merc	Logistical Support/Service Facilities	PW 874	CE 9,290	---	10,164
13	Riv	Geology and Physics Renovations		PWC 17,777	---	17,777
14	SD	Mayer Hall Physics Addition and Renovation	PW 3,559	C 25,096	CE 12,071 E [559] X	40,726 [559]
15	SC	McHenry Addition and Renovation	P 3,602	W 1,461	WCE 70,319	75,382
16	Irv	Engineering Unit 3		PW 3,440 C [8,591] LB	CE 48,003 E [3,150] X	51,443 [11,741]

UNIVERSITY OF CALIFORNIA
2004-05 BUDGET FOR CAPITAL IMPROVEMENTS

(Display 30,
continued)

CCCI: 4100
EPI: 2627

Priority Number	Campus	Project	Prefunded		2004-05 Budget		Future Funding Requirements		Total Project Cost
				(\$000)		(\$000)		(\$000)	(\$000)
17	SF	Medical Sciences Building Improvements, Phase 2	P	1,400	W	1,632	C	29,024	32,056
18	Dav	Campus Wastewater Treatment Plant Expansion Phase 1			PWC	3,543			3,543
					PWC	[3,080] X			[3,080]
19	SB	Electrical Infrastructure Renewal Phase 2	P	[410] X	WC	7,305	W	[310] X	12,912
							C	5,607	[2,817]
							C	[2,097] X	
20	Riv	Materials Science and Engineering Building			PW	3,749	CE	52,220	55,969
21	LA	Campbell Hall Seismic Correction	PW	534	C	5,084			5,618
22	SC	Seismic Corrections Phase 3	P	[351] X	WC	7,514			7,514
									[351]
23	LA	CHS South Tower Seismic Renovation Phase A	P	[5,700] LB	W	2,500	C	44,800	47,300
					W	[1,700] LB	C	[46,215] LB	[53,615]
24	Dav	Life Sciences Alterations Phase 2			PWC	3,506			3,506
25	SD	SIO Research Support Facilities			PWC	3,426			3,426
26	Dav	Physical Sciences Expansion			P	2,235	WC	43,842	46,077
							E	[1,196] X	[1,196]
27	SC	Alterations for Engineering Phase 3			PW	389	C	3,942	4,331
28	LA	Life Sciences Replacement Building			P	2,200	WC	64,533	66,733
					P	[1,003] LB	WC	[17,993] LB	[20,296]
							E	[1,300] X	
29	SC	Digital Arts Facility			P	1,330	WCE	19,341	20,671
30	SD	Music Building			PW	3,802	CE	36,333	40,135
31	LA	Graduate School of Education and Information Science Seismic Correction			PWC	2,680			2,680
TOTAL, General Obligation Funds						339,436		438,041	
---	Riv	Genomics Building			PWCE	55,000			55,000
TOTAL, Lease Revenue Bonds						55,000			

UNIVERSITY OF CALIFORNIA

Performance Measures Goals and Current Status

<i>Measure</i>	<i>Goal</i>	<i>Current Status</i>
Students		
Undergraduate Enrollment	Increase by 4,000 annually to accommodate Tidal Wave II.	Actual enrollment in 2003-04 exceeds plan by more than 10,000 undergraduate students.
Graduate Enrollment	Increase by 1,000 annually to meet California's need for highly-trained scientists and professionals (slightly improve the ratio of graduate students to undergraduates).	Actual enrollment in 2003-04 exceeds plan by more than 1,500 graduate students. Despite the increase in graduate enrollment, the percentage has remained at 17%.
Engineering and Computer Science Enrollments	Increase the number of students enrolled in engineering and computer sciences to 24,000 FTE by 2005-06, an increase of 50% over an eight-year period. This growth is needed to meet California's demand for more graduates in these disciplines.	UC met, and in fact exceeded, the goal by 2001-02, four years ahead of the plan. Because of demand from industry, UC continues to increase enrollments in these disciplines. In 2003-04, enrollments in these fields will exceed 27,500 FTE.
Graduation Rates/ Time to Degree	Continue to maintain student outcomes including improved graduation rates and time to degree.	Graduation rates for undergraduates continue to improve: 40% graduate in 4 years, 71% in 5 years, and 79% in six years. Average time to degree for undergraduates is now 13 quarters, down from 13.4 quarters for students who entered in 1984.
Resources		
<i>State Sources</i>		
Basic Budget Support	Receive full funding under the Partnership Agreement, as the minimum required to maintain quality.	The Partnership Agreement is underfunded by \$1 billion, as of 2003-04.
Faculty Salaries	Maintain faculty salaries at least at the average of the Comparison 8 universities.	Faculty salaries are approximately 9% below the Comparison 8 average.
Staff Salaries	Maintain competitive salaries in broad job classifications.	Staff salaries have fallen 7.5% behind in the last three years when compared to other major employers in the Western U.S.
Student-Faculty Ratio	Improve from 18.7:1 to 17.6:1 to restore the University's ratio prior to budget cuts in the early 1990s.	The 2003-04 budget cut will increase the student-faculty ratio to about 19.5:1.
Academic Support	Restore appropriate levels of funding for core areas that have been chronically underfunded by the State, including instructional technology (\$50 million), ongoing building maintenance (\$45 million), libraries (\$39 million), and instructional equipment (\$23 million).	Funding was received during the first two years of the Partnership Agreement, but base budget cuts since then have erased any progress made in earlier years.



UNIVERSITY OF CALIFORNIA

(Display 31, continued)

Performance Measures Goals and Current Status

<i>Measure</i>	<i>Goal</i>	<i>Current Status</i>
Undergraduate Financial Aid	Maintain at a manageable level the amount of the full cost of attendance that needy undergraduates are expected to cover through work or loans (i.e., at or below the mid-point established by the Educational Finance Model).	The 2003-04 loan/work expectation of \$8,466 is still below the mid-point established by the Educational Finance Model.
Outreach and K-12 School Improvement Programs	Provide outreach services to help achieve a more diverse UC student body and assistance to K-12 teachers, students, and schools to help improve teacher professional development and student academic achievement.	Funding from the State for K-12, community college, and graduate and professional outreach programs grew to a high of \$85 million by 2000-01 and to nearly \$100 million for K-12 teacher professional development programs by the same year. However, due to the State's fiscal crisis, outreach funding has been reduced by more than half and funding for teacher professional development programs has been nearly eliminated.
Graduate Student Support	Improve level of funding for doctoral fellowships, consistent with the findings of the Commission on Growth and Support of Graduate Education that UC offers were \$3,000 below comparable university offers.	UC has not made significant progress in terms of increasing funding for graduate student doctoral fellowships.
Facilities	Add enough space to bring UC to between 90% and 100% of the CPEC standard for academic space.	UC will reach approximately 90% of the CPEC standard by 2008-09, if the voters approve the next two General Obligation Bond issues.
<i>Other Sources</i>		
Student Fees	Ensure that cost increases for fee-funded programs are provided either through fee increases equal to the rise in per capita personal income or from equivalent funding received from the State.	Student fees did not increase for seven consecutive years and fees for undergraduates were reduced by 10% in the late 1990s. However, recent increases have resulted in fee levels that are about the same as they would have been if fees had risen by per capita personal income each year since 1994-95.
Federal Research Funding	Increase by 7% annually for inflation and enrollment growth.	UC has exceeded the plan each year, but large Federal deficits could limit the funding available for research contracts and grants in the future.
Private Support	Increase by 7% annually for inflation and enrollment growth.	UC exceeded the plan until the recession and the tragedies of September 11 slowed private giving.

