COMMITTEE ON COMPENSATION

ACTION ITEM

For Meeting of May 18, 2011

APPROVAL OF INDIVIDUAL COMPENSATION ACTIONS AS DISCUSSED IN CLOSED SESSION

RECOMMENDATION

A. Title Change and Total Compensation for Eric Vermillion as Vice Chancellor – Finance, San Francisco Campus

Background to Recommendation

The San Francisco campus is requesting approval for a change in title for Associate Vice Chancellor – Finance Eric Vermillion to Vice Chancellor – Finance, with continued SLCG slotting at Grade 109 within the Senior Management Group (SMG) program, and an increase in annual base salary from $277,500 to $298,313, reflective of the annual salary the incumbent has received on a temporary basis and as approved by the Regents since June 1, 2008. These two requests are in recognition of the fact that Mr. Vermillion has officially assumed responsibility for the UCSF Controller’s Office and are reflective of the significant increase in level of fiduciary responsibility and institutional risk involved. Both the requested title change and base salary increase would be effective upon approval.

The existing temporary increase in annual base salary and prior stipends have been in recognition of Mr. Vermillion having assumed oversight of the UCSF Controller’s Office. Below is a summary of the prior Regental approvals related to this request:

- **July 17, 2008** – Original annual stipend of $20,813 (7.5 percent of base salary of $277,500), effective June 1, 2008 to May 31, 2009, approved and implemented.
- **May 12, 2009** – Extension of annual stipend of $20,813 (7.5 percent of base salary of $277,500), effective June 1, 2009 to May 31, 2010, approved and implemented.
- **May 20, 2010** – Stipend converted to a temporary increase in annual base salary, per Regental approval, with same resultant annual salary of $298,313 had the stipend continued ($277,500 plus $20,813), effective and implemented June 1, 2010 to June 30, 2011.
The UCSF Senior Vice Chancellor – Finance and Administration has officially placed the Controller’s Office within the scope of Mr. Vermillion’s position in order to create one organization combining all finance activities which would best serve the campus and create efficiencies for UCSF. A significant increase in responsibility is associated with the assumption of ongoing oversight and management of the UCSF Controller organization, which includes general oversight of accounting, payroll, disbursements/accounts payable, capital accounting and asset management, internal controls, student accounting, financial reporting, and management of the UCSF financial and payroll systems. Assuming responsibility of the Controller’s Office also represents a major increase in Mr. Vermillion’s responsibility for operating budget and institutional risk – an additional $15 million in operating budget for a total of $25 million and an increase in full-time equivalent (FTE) employees of approximately 200 percent for a total of 225 FTE. The Controller, who would now report to Mr. Vermillion, maintains accountability of the financial resources of UCSF and has the authority to direct campus financial managers to implement University and campus accounting policies and procedures. The Controller also serves as an Assistant Treasurer of the UCSF Foundation and is a member of the UCSF Investigations Group, Controls and Compliance Committee, and the Audit Committee.

The Finance organization that would be under Mr. Vermillion’s leadership has fiduciary oversight for $1.6 billion. This does not include the $1.6 billion overseen by the Medical Center but does include direct stewardship and management of over $250 million of UCSF and State General funds and over $300 million of Chancellor’s discretionary funds, as well as oversight and stewardship of over $900 million of capital projects in progress.

Mr. Vermillion serves as the principal finance and resource leader over an array of UCSF management and stewardship activities, including the following:

**UCSF Budget & Planning** – Acts as the chief resource planning and management officer for the campus. The incumbent has the authority to direct campus managers to implement University and campus budget, financial management, and federal costing policies.

**Compliance Programs and Financial Management** – Serves as the campus fiduciary and, with the campus controller, has stewardship responsibilities for all campus funds. The incumbent leads a formal group of the top campus financial managers (UCSF Financial Management Steering Group) and exercises enterprise-wide oversight as the surrogate for the Senior Vice Chancellor – Finance and Administration.

**Mission Bay Campus Development** – Provides leadership, direction, and coordinating oversight of a wide range of activities related to the development of UCSF’s Mission Bay campus. These include oversight of resource planning, resource management and decision support analytical functions, oversight of overall business and external financing plans for campus development and operation of the new campus site, and directing the coordination of Regents’ actions involving financial management issues.
**General Management Oversight** – Exercises direct management responsibility over four departments within the Senior Vice Chancellor – Finance and Administration organization: the Budget and Resource Management Department, the Purchasing and Business Services Contracting Department, the Controller’s Office, and the Risk Management Services Office.

This request would align Mr. Vermillion’s title and compensation with that of other individuals in the system who hold Vice Chancellor – Finance titles and have SLCG grades at the same level (SLCG Grade 109) or below that of Mr. Vermillion. Because of the varied configurations of financial responsibilities among the systemwide financial vice chancellors, direct comparisons of scope, complexity, and institutional impact are challenging. While most of the financial vice chancellor positions report directly to their respective chancellors, the scale of the portfolio of responsibilities housed in the position held by Senior Vice Chancellor Plotts requires a non-traditional organizational structure to address UCSF’s financial needs effectively. The size, scope, and complexity of Mr. Vermillion’s fiduciary responsibilities are equal to or greater than those of the other financial vice chancellor positions systemwide, and he is uniquely engaged in a model of collaborative efficiency that results in his holding strategic sourcing and resource management responsibilities for both UCSF and UC Berkeley.

The requested base salary of $298,313, originally approved by the Regents on July 17, 2008, on a temporary basis, recognizes the responsibilities associated with official placement of the Controller’s Office within Mr. Vermillion’s portfolio. The proposed base salary of $298,313 is 11.9 percent above the current market median of $266,672 based on market data from the College and University Professional Association (CUPA) Administrative Compensation Survey. In addition, the proposed base salary is 8.8 percent above the midpoint of SLCG Grade 109 (Minimum $214,700, Midpoint $274,300, Maximum $333,700).

**Recommendation**

The Committee recommends approval of the following items in connection with the title change and total compensation for Eric Vermillion, Vice Chancellor – Finance, San Francisco campus:

1. Appointment as Vice Chancellor – Finance, San Francisco campus, at 100 percent time.

2. Per policy, an annual base salary of $298,313 at SLCG Grade 109 (Minimum $214,700, Midpoint $274,300, Maximum $333,700).

3. Effective upon approval.

**Recommended Compensation**

**Effective Date:** Upon approval
Base Salary: $298,313
Total Cash Compensation: $298,313
Grade Level: SLCG Grade 109 (Minimum $214,700, Midpoint $274,300, Maximum $333,700)
Median Market Data: $266,672
Percentage Difference from Market: 11.9 above market
Funding Source: Non-State Funds

Budget &/or Prior Incumbent Data
Title: Associate Vice Chancellor – Finance
Base Salary: $298,313 (temporary)
Total Cash Compensation: $298,313
Grade Level: SLCG Grade 109 (Minimum $214,700, Midpoint $274,300, Maximum $333,700)
Funding Source: Non-State Funds

Additional items of compensation include:

• Per policy, standard pension and health and welfare benefits and standard senior management benefits (including senior management life insurance and executive salary continuation for disability).
• Per policy, a five percent monthly contribution to the Senior Management Supplemental Benefit Program.

The compensation described above shall constitute the University’s total commitment until modified by the Regents and shall supersede all previous oral and written commitments. Compensation recommendations and final actions will be released to the public as required in accordance with the standard procedures of the Board of Regents.

Submitted by: UCSF Chancellor Desmond-Hellmann
Reviewed by: President Yudof
Committee on Compensation Chair Varner
Office of the President, Human Resources

B. Appointment of and Total Compensation for Denise Stephens as University Librarian, Santa Barbara Campus

Background to Recommendation

Approval is requested for the appointment of and compensation for Denise Stephens as University Librarian, Santa Barbara campus, effective July 1, 2011. Ms. Stephens’ candidacy is the result of a comprehensive national search conducted by a search committee and wide consultation with colleagues on the Santa Barbara campus and throughout the university-level library community.
Ms. Stephens is currently the Strategic and Organizational Research Librarian at the University of Kansas, where she previously had oversight of library and information technology activities as Vice Provost for Information Services and Chief Information Officer from 2005 to 2010. Her experience includes leading roles in library research, library administration and planning, information management and policy, and program assessment at the University of Virginia, the University of Kansas, and Syracuse University. She was the acting University Librarian at Syracuse before returning to the University of Kansas to assume the vice provost role. She holds a master’s degree in library science from the University of Oklahoma and is an alumna of the Association of Research Libraries Leadership and Career Development Program. Her research interests include organizational and change leadership, on which she has produced several publications and presentations. She has served on numerous library and information technology advisory committees and boards, including the Depository Library Council of the U.S. Public Printer and Educause.

The campus requests that Ms. Stephens receive an annual base salary of $200,000 as the University Librarian, Santa Barbara campus. The proposed base salary of $200,000 is 4.6 percent below the current market median of $209,555. Market data are provided by Mercer Consulting, including data from the 2010-11 College and University Professional Association (CUPA) Administrative Compensation Survey. In addition, the proposed base is 14.7 percent above the midpoint for SLCG Grade 105 (Minimum $138,200, Midpoint $174,300, Maximum $210,400) and 1.3 percent below the average base salary of $202,557 for the University Librarians at the other UC locations.

This position is funded 100 percent by UC general funds provided by the State.

Recommendation

The Committee recommends approval of the following items in connection with the appointment of and compensation for Denise Stephens as University Librarian, Santa Barbara campus:

(1) Per policy, appointment of Denise Stephens as University Librarian.

(2) Per policy, annual base salary of $200,000 at SLCG Grade 105 (Minimum $138,200, Midpoint $174,300, Maximum $210,400).

(3) Per policy, a relocation allowance of 25 percent ($50,000) of base salary paid as a lump sum to aid Ms. Stephens’ relocation, subject to a repayment schedule if she separates from University employment within the first four years of her appointment. The repayment schedule would be as follows: 100 percent if separation occurs within the first year of employment, 60 percent within the second year of employment, 30 percent within the third year of employment, and ten percent within the fourth year of employment.

(4) Per policy, 100 percent reimbursement of actual and reasonable expenses
associated with moving household goods and personal effects from the primary residence. The moving reimbursement is subject to a repayment provision, in accordance with the applicable policy.

(5) Per policy, one house-hunting trip not to exceed four days for candidate and her spouse and reimbursable up to $2,500, subject to the limitations under policy.

(6) This appointment is at 100 percent time and, upon approval, will be effective July 1, 2011.

Recommended Compensation

Effective Date: July 1, 2011

Term Appointment Base Salary: $200,000
Total Cash Compensation: $200,000
Grade Level: SLCG Grade 105 (Minimum $138,200, Midpoint $174,300, Maximum $210,400)
Median Market Data: $209,555 (Aged but not adjusted for geographical differential)
Percentage Difference from Market: 4.6 percent below market
Funding Source: State Funds

Budget &/or Prior Incumbent Data

Title: University Librarian
Base Salary: $195,000
Total Cash Compensation: $195,000
Grade Level: SLCG Grade 105 (Minimum $138,200, Midpoint $174,300, Maximum $210,400)
Funding Source: State Funds

Additional items of compensation include:

- Per policy, standard pension and health and welfare benefits and standard senior management benefits (including senior management life insurance and executive salary continuation for disability).
- Per policy, a five percent monthly contribution to the Senior Management Supplemental Benefit Program.
- Per policy, eligibility to participate in the UC Home Loan Program, in accordance with all applicable policies.

The compensation described above shall constitute the University’s total commitment until modified by the Regents and shall supersede all previous oral and written commitments. Compensation recommendations and final actions will be released to the public as required in accordance with the standard procedures of the Board of Regents.

Submitted by: UC Santa Barbara Chancellor Yang
Reviewed by: President Yudof
Committee on Compensation Chair Varner  
Office of the President, Human Resources

C. **Term Appointment of and Compensation for Christina L. Valentino as Vice Chancellor – Business and Administrative Services, Santa Cruz Campus**

**Background to Recommendation**

Approval is requested for the term appointment of Christina L. Valentino as Vice Chancellor – Business and Administrative Services at the Santa Cruz campus, effective July 1, 2011, through December 31, 2012, or until the appointment of a permanent Vice Chancellor – Business and Administrative Services, whichever occurs first. The campus expects that a nationwide search will be launched in fall 2011 to fill the position permanently.

This request is in response to a vacancy created by the retirement of Vice Chancellor – Business and Administrative Services Tom Vani. Mr. Vani’s last day on campus will be June 29, 2011.

The Vice Chancellor – Business and Administrative Services, as the chief campus administrative services officer, is responsible for the campus’ business services; accounting/fiscal services and staff human resources; physical planning and construction services (including environmental, long-range and community planning); physical plant and grounds operations; and health and safety services (including Americans with Disabilities Act compliance for facilities, transportation and computing services).

Ms. Valentino has over 30 years of experience as an educator and administrator. She currently serves as Associate Vice Chancellor – Business and Administrative Services. She has served as second-in-command of the BAS Division for the past ten years, first as Assistant Vice Chancellor for two years and then as Associate Vice Chancellor after being promoted in 2002.

The requested base salary of $200,000 is 8.6 percent below the midpoint of SLCG Grade 107 (Minimum $172,300, Midpoint $218,700, Maximum $265,000) and 27.2 percent below the market median of $274,901. Market data are provided by Mercer Consulting, including data from the 2010-11 College and University Professional Association (CUPA) Administrative Compensation Survey. This position is funded 100 percent by State funds.

**Recommendation**

The Committee recommends approval of the following items in connection with the term appointment of and compensation for Christina L. Valentino as Vice Chancellor – Business and Administrative Services, Santa Cruz campus:
Term appointment of Christina L. Valentino as Vice Chancellor – Business and Administrative Services.

Per policy, annual base salary of $200,000 at SLCG Grade 107 (Minimum $172,300, Midpoint $218,700, Maximum $265,000).

This term appointment is at 100 percent time and effective July 1, 2011 through December 31, 2012, or until the appointment of a permanent Vice Chancellor, whichever occurs first.

Recommended Compensation
Effective Date: July 1, 2011
Annual Base Salary: $200,000
Total Cash Compensation: $200,000
Grade Level: SLCG Grade 107 (Minimum $172,300, Midpoint $218,700, Maximum $265,000)
Median Market Data: $274,901
Percentage Difference from Market: 27.2 percent below market
Funding Source: State Funds

Budget &/or Prior Incumbent Data
Title: Vice Chancellor – Business and Administrative Services
Base Salary: $226,100
Total Cash Compensation: $226,100
Grade Level: SLCG Grade 107 (Minimum $172,300, Midpoint $218,700, Maximum $265,000)
Funding Source: State Funds

Additional items of compensation include:

• Per policy, standard pension and health and welfare benefits.

The compensation described above shall constitute the University’s total commitment until modified by the Regents and shall supersede all previous oral or written commitments. Compensation recommendations and final actions will be released to the public as required in accordance with the standard procedures of the Board of Regents.

Submitted by: UC Santa Cruz Chancellor Blumenthal
Reviewed by: President Yudof
Committee on Compensation Chair Varner
Office of the President, Human Resources
D. Continuation of Appointment of Rehired Retiree Glenn L. Mara as Acting Associate Vice President – Laboratory Programs, Office of the President

Background to Recommendation

A request for the continuation of the appointment of Glenn L. Mara as Acting Associate Vice President – Laboratory Programs, Office of the President, is being presented to the Regents for approval. Glenn L. Mara was appointed to this position as a rehired retiree effective August 1, 2009 through July 31, 2010 and subsequently reappointed for the period of August 1, 2010 through July 31, 2011. This request is to continue Mr. Mara’s appointment for the period August 1, 2011 through July 31, 2012.

Mr. Mara’s performance in this position has been exceptional. He is highly valued by the Laboratories and the UC Governors of Los Alamos National Security, LLC (LANS) and Lawrence Livermore National Security, LLC (LLNS). His position is critical to the University’s continuing oversight of the science and technology/research program at Lawrence Berkeley National Laboratory (LBNL) and appropriate oversight and interface with LANS and LLNS private sector partners in matters affecting science and technology and mission performance at Los Alamos National Laboratory (LANL) and Lawrence Livermore National Laboratory (LLNL). Mr. Mara’s limited appointment will allow the continuation of the important and sensitive oversight of Department of Energy (DOE) contractual agreements, high-profile Laboratory programs, and representation of the University with key stakeholders including the Department of Defense, National Nuclear Security Administration (NNSA) and DOE, as well as State and federal elected officials. These responsibilities have been identified as having serious impact upon the University and are complex and public in nature.

This position is funded from non-State funds, specifically the DOE contract fee earned as UC’s partner share at LANL and LLNL and reimbursed costs for Laboratory Management expenses approved by the DOE Contracting Officer at LBNL. The funds for this position are a part of the Office of the President expenditure budget paid from Laboratory fees that is approved by the Regents on an annual basis.

Prior to his 43 percent appointment as Acting Associate Vice President – Laboratory Programs effective August 1, 2009, Mr. Mara had retired in June 2009 from LANS, where he had held the position of Principal Associate Director for Weapons Programs. Mr. Mara had previously served as LLNL’s Deputy Director for Operations and played major roles in the transition of the Nevada Test Site under the test moratorium, U.S. nuclear stockpile life extension projects, and project management at the National Ignition Facility.

Mr. Mara first retired from LLNL in January 2005, but suspended his retirement in April 2005 to assume the position of Senior Associate to the Vice President for Laboratory Management at the Office of the President. In that position, Mr. Mara was responsible for developing improvements in all aspects of LANL and LLNL operations, participating in their strategic planning processes, and facilitating Laboratory performance to meet
NNSA’s operational requirements. Mr. Mara was also part of the successful team (LANS) that bid for the management of LANL. Mr. Mara retired from the University in May 2006 prior to his appointment at LANS in June 2006.

Mr. Mara is uniquely qualified to continue in the role of Acting Associate Vice President – Laboratory Programs. He is intimately familiar with LLNL and LANL and has interacted extensively with LBNL over his 35-year career. He has an in-depth understanding of the entire nuclear weapons complex and knows and interacts well with DOE/NNSA and Department of Defense communities and Washington, D.C. stakeholders, as well as State and federal elected officials.

The University has also evaluated the duties of the Associate Vice President – Laboratory Programs over the past year and, in addition to Mr. Mara’s 43 percent time position, will continue to maintain a personal services contract for additional staff to assume other Laboratory Management duties and activities. This approach continues to cost less than the previous employment of a full-time person in this position, provides greater ability to participate in external reviews of science and mission programs at the three Laboratories, and provides broader scientific and mission expertise for fulfillment of UC’s oversight of science and mission performance at the three Laboratories.

Recommendation

The Committee recommends approval of the following items in connection with the continuation of the appointment of rehired retiree Glenn L. Mara as Acting Associate Vice President – Laboratory Programs, Office of the President:

(1) Continuation of appointment of Glenn L. Mara as Acting Associate Vice President – Laboratory Programs, Laboratory Management Office, Office of the President, at 43 percent time.

(2) Per policy, continuation of appointment salary of $136,826 at 43 percent time appointment rate ($318,200 at 100 percent time appointment rate).

(3) This appointment is effective upon approval from August 1, 2011 to July 31, 2012. Any extension beyond this 12-month appointment is subject to approval.

Recommended Compensation

Effective Date: August 1, 2011, upon approval
Base Salary: $136,826 ($318,200 at 100 percent time)
Grade Level: SLCG Grade 110
(Minimum $239,700, Midpoint $307,200, Maximum $374,500)
Funding Source: Non-State funds

Budget &/or Prior Incumbent Data
Title: Acting Associate Vice President – Laboratory Programs, Laboratory Management Office
Base Salary: $136,826 ($318,200 at 100 percent time)
Funding Source: Non-State funds

Additional items of compensation include:

- Per policy, Mr. Mara plans to sign the UC Retirement Plan Rehired Retiree Waiver Form that will serve to decline participation in the UC Retirement System (UCRS) and allow Mr. Mara to continue receiving his retirement annuity while receiving compensation related to this appointment.

The compensation described above shall constitute the University’s total commitment until modified by the Regents and shall supersede all previous oral and written commitments. Compensation recommendations and final actions will be released to the public as required in accordance with the standard procedures of the Board of Regents.

Submitted by: Vice President Darling
Reviewed by: Committee on Compensation Chair Varner
Office of the President, Human Resources

E. Stipend Extension for Sheila E. Antrum as Chief Nursing and Patient Care Services Officer, Medical Center, San Francisco Campus

Background to Recommendation

The San Francisco campus is requesting approval of a stipend extension for Sheila Antrum as Chief Nursing and Patient Care Services Officer, Medical Center, of 15 percent ($37,500 annually). This stipend is based on an annual base salary of $250,000, SLGC Grade 110, effective upon approval, with an implementation date of July 1, 2011 through December 31, 2011. The existing 15 percent stipend is scheduled to end on June 30, 2011. The stipend will continue to be funded through Medical Center revenues.

The 15 percent stipend was first approved by President Yudof on April 30, 2009 and Committee on Compensation Chair Varner on May 6, 2009, retroactive to February 1, 2009 through December 31, 2009, in recognition of Ms. Antrum’s assumption of temporary responsibility for Pharmacy and Perioperative Services. On November 19, 2009, the Regents approved an extension of the administrative stipend through December 31, 2010, in recognition of continued increased responsibilities. The Regents subsequently approved a six-month extension of the stipend through June 30, 2011. This proposed action extends the stipend for another six months or until implementation of a salary adjustment. This current stipend extension request is an exception to Senior Management Group policy as it has continued beyond the one-year limit.

In fall 2010, a systemwide effort began to adjust chief nursing officer salaries, based on market comparators, to address market lags and compression issues, but this effort has been postponed. For this reason, the campus is requesting an extension of Ms. Antrum’s
existing stipend through December 31, 2011, or until implementation of a salary adjustment, whichever comes first, in order to avoid gaps in compensation.

Ms. Antrum reports directly to the Medical Center Chief Executive Officer. The existing 15 percent stipend reflects the now permanent responsibility of oversight of Pharmacy and Perioperative Services where, with Ms. Antrum’s leadership, exemplary progress and improvements continue to be made. Her additional duties have included oversight of a budget of $250 million and an additional 788.7 full-time equivalent (FTE) employees. This represents over a 50 percent increase in FTE and a 103 percent increase in operating budget oversight for Ms. Antrum’s position, relative to her responsibilities prior to the implementation of the stipend.

The resultant annual salary of $287,500 (requested stipend extension of $37,500 plus base salary of $250,000) is 3.3 percent higher than the median market data of $278,189, and 6.4 percent below the SLCG Grade 110 salary range midpoint of $307,200.

Recommendation

The Committee recommends approval of the following items in connection with the stipend extension for Sheila E. Antrum as Chief Nursing and Patient Care Services Officer, Medical Center, San Francisco campus:

1. Continued appointment of Sheila E. Antrum as Chief Nursing and Patient Care Services Officer at 100 percent time.

2. Per policy, continued annual base salary of $250,000, at SLCG Grade 110 (Minimum $239,700, Midpoint $307,200, Maximum $374,500).

3. As an exception to policy, continued annual stipend of $37,500, effective July 1, 2011, through December 31, 2011, or until implementation of a salary adjustment, whichever comes first. This is an exception to Senior Management Group policy as the stipend continues to exceed the one-year limit.

4. Per policy, continued participation in the Clinical Enterprise Management Recognition Plan (CEMRP), with a maximum potential incentive payment of up to 25 percent ($62,500) and a target incentive payment of 15 percent ($37,500) of base salary. Actual award will depend on performance.

5. Effective upon approval, with an implementation date of July 1, 2011.

Recommended Compensation

Effective Date: July 1, 2011, through December 31, 2011
Base Salary: $250,000
Stipend: $37,500
CEMRP: $37,500 (at target rate of 15 percent)
Total Potential Cash Compensation: $325,000
Grade Level: SLCG Grade 110 (Minimum $239,700, Midpoint $307,200, Maximum $374,500)
Median Market Data: $278,189
Percentage Difference from Market: 3.3 percent above market
Funding Source: Medical Center revenues

Budget &/or Prior Incumbent Data
Title: Chief Nursing Officer
Base Salary: $250,000
Stipend: $37,500
CEMRP: $37,500 (at target rate of 15 percent)
Total Potential Cash Compensation: $325,000
Grade Level: SLCG Grade 110 (Minimum $239,700, Midpoint $307,200, Maximum $374,500)
Funding Source: Medical Center revenues

Additional items of compensation include:

- Per policy, standard pension and health and welfare benefits and standard senior management benefits (including senior management life insurance and executive salary continuation for disability).
- Per policy, a five percent monthly contribution to the Senior Management Supplemental Benefit Program (based on annual base salary plus stipend).
- Continuance of relocation allowance, which is now in its fourth year of payout. Ten percent ($5,000) of the entire allowance ($50,000) remains unpaid at this time and is scheduled to be paid prior to May 28, 2011.

The compensation described above shall constitute the University’s total commitment until modified by the Regents and shall supersede all previous oral and written commitments. Compensation recommendations and final actions will be released to the public as required in accordance with the standard procedures of the Board of Regents.

Submitted by: UCSF Chancellor Desmond-Hellmann
Reviewed by: President Yudof
Committee on Compensation Chair Varner
Office of the President, Human Resources