

**THE REGENTS OF THE UNIVERSITY OF CALIFORNIA
MEETING AS A COMMITTEE OF THE WHOLE**

November 19, 2009

The Regents of the University of California met on the above date at Covell Commons, Los Angeles campus.

Members present: Regents Bass, Bernal, De La Peña, Gould, Island, Kieffer, Kozberg, Lansing, Lozano, Makarechian, Marcus, Nunn Gorman, Pattiz, Reiss, Ruiz, Schilling, Stovitz, Varner, Yudof, and Zettel

In attendance: Regents-designate Cheng, DeFreece, and Hime, Faculty Representatives Powell and Simmons, Secretary and Chief of Staff Griffiths, Associate Secretary Shaw, General Counsel Robinson, Chief Investment Officer Berggren, Chief Compliance and Audit Officer Vacca, Interim Provost Pitts, Executive Vice Presidents Darling and Taylor, Interim Executive Vice President Brostrom, Senior Vice Presidents Dooley and Stobo, Vice President Sakaki, Chancellors Block, Blumenthal, Desmond-Hellmann, Fox, Kang, Katehi, White, and Yang, Interim Director Alivisatos, and Recording Secretary Harms

The meeting convened at 8:45 a.m. with Chairman Gould presiding.

1. PUBLIC COMMENT REGARDING MARTIN LUTHER KING, JR. HOSPITAL

Chairman Gould announced that public comment would be held in two separate sessions, with the first pertaining to the proposed reopening of the Martin Luther King (MLK) Hospital, and the second for comment on other issues.

[Regents were provided with a packet of correspondence received regarding this item, and copies are on file in the Office of the Secretary and Chief of Staff.]

- A. Mr. Don Knabe, Chair of the Los Angeles County Board of Supervisors, informed the Regents that the new MLK hospital is a top priority for Los Angeles County. He stated that UC would not be making any financial contribution to the new hospital, and that it would not be financially liable for MLK's non-profit operator. Supervisor Knabe remarked that the County is making binding financial commitments that will protect MLK in the event that the County encounters problems; as part of that commitment, the County will put in place a \$100 million standby letter of credit. Financial commitment by the County is also demonstrated by its approval of the inpatient tower renovation project, estimated to cost over \$200 million, and a related capital project to replace the current multi-service ambulatory care center, which will cost in excess of \$145 million. He urged the Regents to approve the item.

- B. Mr. Mark Ridley-Thomas, a member of the Los Angeles County Board of Supervisors, thanked his fellow board members and Los Angeles County Chief Executive Officer (CEO) Bill Fujioka for their efforts on behalf of the County, and in partnering with UC and Dr. Stobo. He acknowledged the work of the Schwarzenegger administration, the leadership of President Yudof, and the key support of private sector partners, particularly the generosity of Dr. Patrick Soon-Shiong and Dr. Bob Ross with the California Endowment. He thanked Regent Lansing for her work and consultation in shepherding the project.
- C. Mr. Zev Yaroslavsky, a member of the Los Angeles County Board of Supervisors, thanked members of the board and the staff of the University for their leadership. He noted that the concept of reopening King Hospital was originally proposed in an opinion/editorial column, and that the partnership between UC and Los Angeles County would serve the best interests of the University, the County, and the people of California.
- D. Mr. Bill Fujioka, Los Angeles County CEO, thanked Dr. Stobo and the University's staff for their due diligence in protecting the University's interests and developing a plan that would serve residents who have no other options for health care. He observed that Los Angeles County approached UC on this proposal because of the quality of the University's health care and physicians.
- E. Dr. Bob Ross, President and CEO of the California Endowment, explained that the MLK community suffers from some of the worst health disparities and inequities in the country. He said that the proposed item represents an unprecedented, creative, and pragmatic partnership, and includes a letter authored by seven private leaders who are ready to work with the University and Los Angeles County. In addition, the Endowment authorized Dr. Ross to announce a pledge of \$5 million contingent upon the Regents' approval of the item. The \$5 million would be used for a public/private effort to create an integrated delivery system around MLK Hospital involving community health centers and clinics, specialists, universities, and private physicians.
- F. Dr. Patrick Soon-Shiong, Chairman of the Chan Soon-Shiong Family Foundation, observed that California has a momentous opportunity to lead the nation in addressing the chronic disease epidemic that disproportionately affects the poor. He stated that the County, the University, and their private partners bore the moral and financial responsibility for the underserved. Dr. Soon-Shiong remarked that he and his family were honored to act as a catalyst for the reopening of King Hospital, and that the hospital must provide excellence and quality using the best technologies available. He stressed that it is unconscionable for a rich nation not to address the suffering of its own people.
- G. Senator Dean Florez, Majority Leader of the California State Senate, urged the Regents to move quickly to support the item. He stated that King Hospital is an unfulfilled promise, and thanked all involved for their efforts. He remarked that

MLK Hospital will be a jewel in the UC system, and a wonderful way to give back to the community.

- H. Mr. Yasser Aman, President and CEO of the UMMA Community Clinic, a community health center in South Los Angeles, and chair of Southside Coalition of Community Health Centers, informed the Regents that, following the closure of MLK, the community health centers in the area were inundated by visits from patients with conditions that were a violation of health and human rights. He stated his excitement regarding the reopening of the King Hospital.
- I. Dr. Robert Bitonte, President of the Los Angeles County Medical Association, stated that the lack of access to physician providers in poor urban areas has been well documented for at least 75 years. The closure of MLK exacerbated that problem in the South Los Angeles area. Dr. Bitonte informed the Regents that the Los Angeles County Medical Association submitted a resolution to the California Medical Association asking for statewide support in the reestablishment of a comprehensive hospital at MLK, and that the resolution was adopted in October.
- J. Fr. Tom Frank, pastor of St. Brigid Catholic Church in South Los Angeles, explained that the organization One LA consists of 80 churches, synagogues, and schools that are cooperating and collaborating with Supervisor Ridley-Thomas to promote good health in South Los Angeles. He remarked that the Regents have a very unique opportunity to be able to help the health care situation in Los Angeles.
- K. Deacon Hosea Alexander, with the Holy Name of Jesus Church, offered his view that in 2003, King Hospital was the most profitable teaching hospital in the country because of the dedicated interns and residents.

The Committee recessed at 9:15 a.m.

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The Committee reconvened at 10:50 a.m. with Chairman Gould presiding.

Members present: Regents Bass, Bernal, De La Peña, Gould, Island, Kieffer, Kozberg, Lansing, Lozano, Makarechian, Marcus, Nunn Gorman, Pattiz, Reiss, Ruiz, Stovitz, Varner, Yudof, and Zettel

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2. PUBLIC COMMENT

Chairman Gould explained that the Board had been convened as a Committee of the Whole in order to permit members of the public an opportunity to address University-related matters. The following persons addressed the Board concerning the items noted.

- A. Mr. Jelger Kalmijn, a staff research associate in the department of psychiatry at UCSD, and systemwide president of the Union of Professional and Technical Employees (UPTE) stated his view that the Regents had decided to undermine undergraduate education, to make cuts to critical support staff, and to refuse to bargain with the unions. In his opinion, the Regents were undermining the Master Plan and moving away from what is best for California.
- B. Ms. Wendi Felson, health care coordinator for UPTE, presented petitions from hundreds of health care professionals – pharmacists, clinical laboratory scientists, social workers, and genetic counselors – within the UC system. She stated that if the Regents continue to pay health care workers below-market wages, they will no longer be able to maintain their quality of care.
- C. Mr. Bob Samuels, president of American Federation of Teachers, representing 4,000 lecturers and librarians throughout the UC system, informed the Regents that he recently received a one-year layoff notice from UCLA. He added that most of the faculty teaching writing, language, and general education courses at UCLA received layoff notices as well. He expressed concern regarding how the University's federal stimulus money was being spent.
- D. Mr. David Partida, a student at UC Santa Cruz, spoke against a tuition increase. He invited the Regents to join him on a tour of UC Santa Cruz so that they could see the daily circumstances of students on campuses. He urged the Regents to vote against the proposed fee increase.
- E. Mr. Cliff Fried, a UC staff research associate at the UCLA Jonsson Comprehensive Cancer Center for over 41 years, stated that it was imperative that the Regents rescind the fee increase. He stressed that the University should establish a summit of faculty, students, and staff and meet to reach a compromise and stop the Draconian cuts undertaken by the University.
- F. Mr. Utsav Gupta, UCSD Associated Student Body president and bioengineering/biotechnology major, stated that students need to be included in every decision regarding the budget because when they are not included, they cannot help. He said that students would like to help fight for the institution, but that they cannot if they are not included in the process.

- G. Ms. Olivia Lee, a fourth-year political science major at UCI and an immigrant, remarked that the previous day, she had been forced to choose between going to work to pay for her UC fees or coming to the Regents' meeting to protest the fee increase. She asked that the Regents keep UC accessible and affordable.
- H. Mr. Irving Pineda, a fourth-year student at UC Merced and vice chair for the Campus Access Committee of the University of California Student Association, expressed his adamant disapproval of a fee increase. He said it was disheartening to see how far UC had strayed from the Master Plan, which was drafted in the 1960s and said that public education should be affordable for everyone.
- I. Mr. Branden Hawara, a second-year biological science major at UC Irvine, explained that he is a middle-class student who does not receive financial aid. His parents can barely pay his quarterly fees. He informed the Regents that he will have to get a job, take out loans, and graduate in debt to be able to afford the fee increases.
- J. Ms. Celina Velazquez, a second-year student at UC San Diego from a low-income single-parent household, stated that last summer, when her youngest sister graduated from high school, the family moved three hours away and held garage sales to raise money for college fees. Ms Velazquez works two jobs and gives the money to her family to help pay their rent. She stated that it was the job of the Regents to discover solutions to the budget crisis.
- K. Ms. Melissa Chan, a second-year student at UCSB, said she was angry and appalled at the priorities of the UC system. She remarked that the students who bring diversity to the campus and the children of hard-working families were being unfairly treated, and told the Regents that the previous day some fellow students were Tasered for fighting for their futures.
- L. Mr. Facundo Ramos, a third-year student at UCSD, informed the Regents that if they pass the fee increase, he would go home that night to San Diego and drop all of his classes because he could no longer afford them.
- M. Ms. Christine Petit, a graduate student at UC Riverside and president of United Auto Workers 2865, which represents over 12,000 teaching assistants, readers and tutors at UC, voiced her organization's opposition to the fee increases. She remarked that studies have shown that states that have a high fee/high aid model have seen a decrease in low-income students and underrepresented minority students.
- N. Mr. Daniel Heimpel, a journalist who covers foster care issues, observed that he has come to recognize that social workers are the backbone of the foster care system. He stated that the Regents should not impose a professional fee on students studying social work, because they earn \$51,000 a year on average

compared to attorneys who can earn \$144,000. He said he hoped the University would support the advocates of the state's most vulnerable children.

- O. Ms. Uyen Chung, a clinical laboratory scientist with the microbiology department at UCSF, stated that her son was a UC student and that she supported the students. She asked why the University had money for stipends and executive bonuses, and if they could reverse the decision on fee increases to keep UC affordable.
- P. Mr. Louie Ramos, representing diverse workers from San Francisco General Hospital and the Department of Public Health, informed the Regents that he and his coworkers take good care of their clients, who are severely medically and psychiatrically compromised because of substance abuse issues. He stated that he had been with the University for many years and never had an increase in salary. Despite working two jobs, he was facing foreclosure.

The meeting adjourned at 11:10 a.m.

Attest:

Secretary and Chief of Staff