THE REGENTS OF THE UNIVERSITY OF CALIFORNIA

April 3, 2003

The Regents of the University of California met on the above date by teleconference at the following locations: UCSF - Laurel Heights, 3333 California Street, San Francisco; James E. West Alumni Center, Los Angeles Campus; Social Science Tower 122, Irvine Campus; 111-A University Complex, San Diego Campus; Cheadle Hall, Santa Barbara Campus; 1130 K Street, Suite 340, Sacramento; and 4225 N. Hospital Road, Building 1200, Atwater.

Present: Regents Atkinson, Connerly, Davies, Hopkinson, Johnson, Kozberg, Ligot-Gordon, Montoya, Moores, Pattiz, Preuss, Sainick, Sayles, and Terrazas (14)

In attendance: Regents-designate Murray and Seigler, Faculty Representatives Binion and Pitts, Secretary Trivette, General Counsel Holst, Treasurer Russ, Provost King, Senior Vice President Mullinix, Chancellors Carnesale, Cicerone, Tomlinson-Keasy, and Yang, University Auditor Reed, and Recording Secretary Nietfeld

The meeting convened at 9:45 a.m. with Chairman Moores presiding.

1. **READING OF NOTICE OF MEETING**

For the record, it was confirmed that notice had been served in accordance with the Bylaws and Standing Orders for a Special Meeting of The Regents, for this date and time, for the purpose of taking action on the reports of the Committee on Grounds and Buildings and the Special Committee to Consider the Selection of a President.

2. **REPORT OF THE COMMITTEE ON GROUNDS AND BUILDINGS**

   A. *Certification of Environmental Impact Report and Approval of Long Range Development Plan, Los Angeles Campus*

Upon review and consideration of the environmental consequences of the proposed project as indicated in the Environmental Impact Report, the Committee recommended:


(2) Adoption of the Mitigation Monitoring Program for the Final EIR.

(3) Adoption of the Statement of Overriding Considerations included in the Findings.
(4) Adoption of the Findings pursuant to the California Environmental Quality Act.

(5) Approval of the 2002 Long Range Development Plan, Los Angeles campus.

[The Environmental Impact Report, Mitigation Monitoring Program, Statement of Overriding Considerations, and Findings were mailed to all Regents in advance of the meeting.]

B. Adoption of Findings and Approval of Design, Northwest Campus Undergraduate Student Housing, Los Angeles Campus

Subject to the approval of the UCLA 2002 Long Range Development Plan and certification of the associated Environmental Impact Report, the Committee recommended:

(1) Adoption of the Findings and Statement of Overriding Considerations pertaining to Hedrick North Residence Hall and First Floor Renovation, Rieber North and West Residence Halls and First Floor Renovation, and Sproul Hall First Floor Renovation as contained in the Findings and Statement of Overriding Considerations for the UCLA 2002 Long Range Development Plan Environmental Impact Report.

(2) Approval of the design of Hedrick North Residence Hall and First Floor Renovation, Rieber North and West Residence Halls and First Floor Renovation, and Sproul Hall First Floor Renovation, Los Angeles campus.

[The Findings and Statements of Overriding Considerations were mailed to all Regents in advance of the meeting.]

C. Adoption of Findings and Approval of Design, Dykstra Parking Structure, Los Angeles Campus

Subject to approval of the UCLA 2002 Long Range Development Plan and certification of the associated Environmental Impact Report, the Committee recommended:

(1) Adoption of the Findings and Statement of Overriding Considerations pertaining to Dykstra Parking Structure as contained in the Findings and Statement of Overriding Considerations for the UCLA 2002 Long Range Development Plan EIR.

(2) Approval of the design of the Dykstra Parking Structure, Los Angeles campus.
D. **Adoption of Findings and Approval of Design, Engineering 1 Replacement Building, Los Angeles Campus**

Upon review and consideration of the environmental consequences of the proposed project as indicated in the “Nanosystems and Engineering Facilities Plan, Final Environmental Impact Report” certified by The Regents in July 2002, the Committee reported its:

1. Adoption of the Findings, Statement of Overriding Considerations, and Mitigation Monitoring Program.

2. Approval of the design of the Engineering 1 Replacement Building, Los Angeles campus.

[The Findings, Statement of Overriding Considerations, and Mitigation Monitoring Program were mailed to all Regents in advance of the meeting.]

E. **Adoption of Findings and Approval of Design, Davis Hall North Replacement Building, Berkeley Campus**

Upon review and consideration of the environmental consequences of the proposed action as indicated in the Northeast Quadrant Science and Safety Projects Environmental Impact Report certified by The Regents in January 2002, the Committee reported its:

1. Adoption of the Findings.

2. Approval of the design of the Davis Hall North Replacement Building, Berkeley campus.

[The Findings were mailed to all Regents in advance of the meeting.]
Upon review and consideration of the environmental consequences of the proposed West Entry Parking Structure project as indicated in the Tiered Initial Study, the Committee reported its:

(1) Adoption of the Mitigated Negative Declaration for the project.

(2) Approval and incorporation into the project all project elements, relevant 1994 LRDP EIR mitigation measures, and project-specific mitigation measures identified in the project’s Mitigated Negative Declaration and Mitigation Monitoring Program.

(3) Adoption of the Findings in their entirety.

(4) Amendment of the UC Davis 1994 LRDP land use map.

(5) Approval of the design of the West Entry Parking Structure, Davis campus.

[The Mitigated Negative Declaration, Mitigation Monitoring Program, Findings, and LRDP were mailed to all Regents in advance of the meeting.]

G. **Adoption of Mitigated Negative Declaration and Approval of Design, Heckmann Center Phases 1 & 2 at Palm Desert, Riverside Campus**

Upon review and consideration of the environmental consequences of the proposed project as indicated in the Mitigated Negative Declaration, the Committee reported its:

(1) Adoption of the Initial Study/Mitigated Negative Declaration.

(2) Adoption of the Findings and Mitigation Monitoring Program.

(3) Approval of the design of Heckmann Center Phases 1 & 2 at Palm Desert, Riverside campus.

[The Initial Study/Mitigated Negative Declaration, Findings, and Mitigation Monitoring Program were mailed to all Regents in advance of the meeting.]

H. **Adoption of Mitigated Negative Declaration and Approval of Design, Campus Multipurpose Building, San Diego Campus**

Upon review and consideration of the environmental consequences of the proposed project as indicated in the Tiered Initial Study, the Committee reported its:
(1) Adoption of the Initial Study/Mitigated Negative Declaration.

(2) Adoption of the Mitigation Monitoring Program and Findings.

(3) Approval of the design of the Campus Multipurpose Building, San Diego campus.

[The Initial Study/Mitigated Negative Declaration, Mitigation Monitoring Program, and Findings were mailed to all Regents in advance of the meeting.]

I. Adoption of Mitigated Negative Declaration and Approval of Design, Student Academic Services Facility, San Diego Campus

Upon review and consideration of the environmental consequences of the proposed project as indicated in the Tiered Initial Study, the Committee reported its:

(1) Adoption of the Initial Study/Mitigated Negative Declaration.

(2) Adoption of the Mitigation Monitoring Program and Findings.

(3) Approval of the design of the Student Academic Services Facility, San Diego campus.

[The Initial Study/Mitigated Negative Declaration, Mitigation Monitoring Program, and Findings were mailed to all Regents in advance of the meeting.]

At the request of Committee on Grounds and Buildings Vice Chair Sainick, Chancellor Carnesale addressed some of the concerns that had been raised with respect to the approval of the Los Angeles campus’ Long Range Development Plan and Environmental Impact Report, in particular by Regent Montoya. The Chancellor recalled that the concerns that were communicated during the public comment period by the Urban Wildlife Group had been raised before and were addressed in the EIR as well as in materials circulated to the Regents. He believed that the issue of the existing biological resources in the northwest portion of the campus had been fully addressed in the Final EIR, which was prepared after the comments were submitted. The analysis in the Final EIR is adequate and appropriate for a programmatic assessment of campus land use. The LRDP does not propose any development in the area in question. If development were to be proposed in the future, the campus would be required to conduct additional analyses, in compliance with the California Environmental Quality Act. With regard to the mitigation for tree replacement, Chancellor Carnesale pointed out that this issue was also addressed in the FEIR, and he stressed that his administration was committed to preserving the environment of the Los Angeles campus.
Given the fact that UCLA is the smallest campus with the largest enrollment in the UC system, the trees that are planted will need to be appropriate to their location.

Upon motion of Regent Sainick, duly seconded, the recommendations of the Committee on Grounds and Buildings were approved, Regents Atkinson, Connerly, Davies, Hopkinson, Johnson, Kozberg, Ligot-Gordon, Moores, Pattiz, Preuss, Sainick, Sayles, and Terrazas voting “aye” (13), and Regent Montoya voting as follows: “no” on item A.(1); “abstain” on items A. (2) and A.(3); “no” on item A.(4); “abstain” on item A.(5); “no” on item B.(1); and “aye” on all other recommendations.1

3. REPORT OF THE SPECIAL COMMITTEE TO CONSIDER THE SELECTION OF A PRESIDENT

The Special Committee recommended that The Regents adopt the following criteria for selection of a President of the University:

LEADERSHIP

The President of the University of California must be a visionary leader with the creativity and courage to maintain the quality of the University as one of the preeminent universities in the world, who is firmly committed to the multiethnic diversity and equal opportunity throughout the University, who will be a national and state leader in the education policy arena, and who will inspire public support of the University in its three missions of education, research and public service. To provide this visionary leadership, the President must have the highest intellectual capacity; extraordinary communication skills; be of the highest ethical and moral standards and exhibit the leadership qualities necessary to instill ethical standards and conduct throughout the University; the experience and repute that commands the respect of all the University’s constituents; and limitless energy and enthusiasm, courage and stamina.

MANAGEMENT

The quality and complexity of the University, a multi-dimensional, land-grant institution which includes ten campuses, five academic medical centers, the management of three national laboratories, and an agricultural division with operations in all 58 counties in California, requires a President who has the ability to attract and retain a highly-skilled, dedicated and ethical management team, and in a cooperative team environment to develop and implement long-range plans and policies. The President needs to have a comprehension of the magnitude and complexity of the University's financial environment and effectively and efficiently be able to utilize the resources available to the University. To provide management excellence, the President must understand the importance of and be able to

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1 Roll call vote required by State law at all meetings held by teleconference.
work effectively with the faculty, staff, students, and alumni; understand the balance between the autonomy of the campuses and the authority of the Office of the President; be committed to the University’s tradition of shared governance; and be committed to timely and full consultation on issues of concern to the Regents while recognizing the appropriate division of authority between the Board of Regents and the administration.

EXPERIENCE

These necessary leadership and management skills will be most effective in a President who has demonstrated an ability to anticipate and direct change; who has experience with and who enjoys dealing with Washington and state government and is able to establish effective relationships with the Governor, the Legislature, federal officials and all government agencies important to the success of the University, as well as with other public policy makers and California’s business community; who has been an effective representative and speaker in a variety of public settings; who has experience in an environment of similar complexity to that of the University of California system, its missions and constituents; and who has the intellectual stature to command the respect of the faculty.

Upon motion of Regent Davies, duly seconded, the recommendation of the Special Committee to Select a President was approved, Regents Atkinson, Connerly, Davies, Hopkinson, Johnson, Kozberg, Ligot-Gordon, Moores, Pattiz, Preuss, Sainick, Sayles, and Terrazas voting “aye” (13), and Regent Montoya abstaining.²

The meeting adjourned at 9:50 a.m.

Attest:

Secretary

² Roll call vote required by State law for all meetings held by teleconference.